

# **Banyan Tree Holdings Limited**

Patience as partnerships bear fruit

## SINGAPORE | REAL ESTATE (HOSPITALITY) | 3Q17 RESULTS

- Sustained improvements in RevPARs for BTH's biggest market Thailand.
- Improved property sales with sales value jumping 2.5x YoY. 9M17 revenue recognised from segment made up 60% of our FY17e forecasts, we expect more recognition in 4Q17.
- Increase in operating expenses hurt EBITDA margins.
- Weakness in Maldives continues with 33% drop in RevPAR, but expected to ease in FY18.
- Downgrade to ACCUMULATE with lowered target price of \$\$0.71 (from \$\$0.74).

(SGD mn)/Dec Yr End	3Q17	3Q16	YoY (%)	Comments
Revenue	68.3	62.6	9.1	
-Hotel Investments	39.7	42.6	(6.7)	Mainly driven by Thailand, Seychelles, partially offset by weaker Maldives
-Property Sales	15.5	6.2	151.5	Commencement of recognition revenue from sold units in Cassia Bintan
-Fee-based segment	13.0	13.9	(5.9)	Lower hotel management/spa/architectural and design fees
Other income	41.0	0.8	nm	
<b>Total Costs and Expenses</b>	(74.5)	(63.1)	18.1	Increase in cost of properties sold, administrative and salaries expenses
Operating Profit (EBITDA)	34.8	0.3	nm	
Net Profit	20.6	(12.0)	nm	
Net Profit, adjusted	(20.4)	(12.8)	nm	

## Source: Company, PSR The Positives

- + Sustained improvements in RevPARs for BTH's biggest market Thailand (61% of FY16 revenue for Group-owned hotels): 3Q17 RevPAR for Thailand grew 10% YoY, continuing growth trends for the year. Maldives, 2<sup>nd</sup> largest market for Group-owned hotels accounting for 23% of FY16 Group-owned revenue, continue to be plagued by oversupply of rooms with RevPAR dropping 33%.
- + Improved property sales with sales value jumping 2.5x YoY: 23 new units, mainly for Cassia Bintan, were sold in 3Q17, with sales value jumping 2.5x YoY to \$\$20.4mn.

## **The Negatives**

- Increase in operating expenses hurt EBITDA margins. The increase in administrative and salaries expenses were ahead of our expectations as a result of higher exchange losses from the USD depreciation and higher provision of bonus and incentives.
- Weakness in Maldives continues, but expected to ease in FY18. Drop in RevPAR for Maldives was main cause of 7% drop in revenue from Hotel Investments segment. We expect conditions in Maldives to stabilise in FY18 for reasons outlined in outlook below.

### Outlook

We expect RevPAR strength for Thailand to sustain, given the low base caused by weak tourism numbers in the quarters following the King's passing in Oct 2016. Recovery in tourist numbers for Maldives was unable to offset the 14.7% growth in industry operational hotel beds in MYTD. We expect conditions in Maldives to improve in 2H18 as new supply tapers off after 2018. (8.2% expected new supply in 2018).

Interest cost savings to drive bottom line growth. The Group has stated intentions to utilise cash proceeds from the disposal of China assets and placement to reduce gearing. Assuming a 4% cost of debt, interest cost savings of \$4.6mn can increase FY18e NPAT by 54% (or FY18e EPS by 46%). We have factored in interest cost savings in our FY18e forecasts.



## 13 November 2017

## **Accumulate (Downgraded)**

TOTAL RETURN	17.4%
TARGET PRICE	SGD 0.71
FORECAST DIV	SGD 0.00
LAST DONE PRICE	SGD 0.61

#### **COMPANY DATA**

BLOOMBERG CODE:	BTH SP
O/S SHARES (MN):	801
MARKET CAP (USD mn / SGD mn):	356 / 485
52 - WK HI/LO (SGD) :	0.68 / 0.36
3M Average Daily T/O (mn):	1.93

#### **MAJOR SHAREHOLDERS (%)**

BIBACE INVESTMENT LTD	37.6%
QATAR INVESTMENT AUTHORITY	27.1%
PLATINUM ENTERPRISE LTD	4.1%

#### PRICE PERFORMANCE (%)

	1M TH	3 M T H	1Y R
COMPANY	(6.2)	6.1	59.2
STIRETURN	4.1	3.6	24.8

## PRICE VS. STI



Source: Bloomberg, PSR

#### KEY FINANCIALS

SGD M N	FY 15	FY 16	FY 17e	FY 18 e
Revenue	377	339	340	348
EBITDA	31	52	66	61
EBIT	6	27	42	36
PATMI	-28	-16	12	9
EPS (S'cents)	-3.6	-2.1	1.5	1.2
PER, x (adj.)	-	-	39.6	48.5
P/BV, x	8.0	0.7	8.0	0.7
ROA,%	-1.7%	-1.0%	0.8%	0.6%
ROE,%	-3.9%	-2.2%	1.5%	1.2%

Source: Company, PSR

#### **Valuation Method**

SOTP

Dehong Tan (+65 6212 1849) Investment Analyst tandh@phillip.com.sg



Unrecognised revenue of \$\$132mn from property sales as at Sept 2017 (57% jump YoY) will also provide support to earnings. ~\$22.5mn is expected to be recognised in 4Q17.

## Maintain BUY with lowered target price of \$\$0.71 (from \$\$0.74).

We trim our adjusted FY17e EBITDA margin to 8%, leading to a lower resultant cash balance at FY17e which trimmed our SOTP target price. We maintain our FY18e forecasts as growth in earnings is expected to be driven by sustained strength in the Group's largest market in Thailand and less challenging conditions in Maldives in FY18. The new partnerships with Accor and Vanke offer opportunities for BTH to scale up at a much faster pace than before. As the Group takes on more management contracts under these partnerships, improving EBIT margins should further drive earnings going forward. Our target price translates to 0.7x FY18e P/NAV.

Figure 1: Valuation Table

Sum-of-parts Valuation (SOTP)	S\$'000	Valuation inputs used	Comments
Owned hotel business	541,555	20% discount to FY17e PPE book value	Consistent with current price discount to book. More conservative vs post GFC average price discount to book of 10%
Property development	223,164	30% discount to RNAV, assuming 20% development margins	RNAV discount consistent with our in-house discount value for mid-cap property developers. More conservative vs peer average discount of 20%
Fee-based segment	257,938	Assuming 30% EBITDA margins and EV/EBITDA multiple of 10	Consistent with post GFC average EBITDA margins of 29% for fee-based segment. EV/EBITDA of 10 more conservative than large-cap hotel operators average multiple of 13.7
Total	1,022,658		
Minus: FY17e Total Debt	(502,585)		
Add: FY17e Cash	48,071		
Total	568,143		
Total number of shares ('000)	801,057		Increased by 40mn shares to account for Vanke Share placement
Fair value/share (S\$)	0.71		

Source: PSR



## **Financials**

Incomo	Statement

Y/E Dec, SGD mn	FY15	FY16	FY17e	FY18e	FY19e
Revenue	377	339	340	348	372
Total cost and expenses	(346)	(288)	(283)	(287)	(307)
EBITDA	31	52	66	61	64
Depreciation & amortisation	(25)	(25)	(24)	(25)	(26)
EBIT	6	27	42	36	39
Net finance (expense)/income	(26)	(26)	(26)	(23)	(22)
Profit before taxes	(19)	1	16	13	16
Taxes	(6)	(8)	(3)	(2)	(3)
Profit after tax	(26)	(7)	13	11	14
Non-controlling interest	2	9	(2)	(2)	(2)
PATMI	(28)	(16)	12	9	12
PATMI, adj	(28)	(38)	(27)	9	12

## **Balance Sheet** Υ/

Y/E Dec, SGD mn	FY15	FY16	FY17e	FY18e	FY19e
ASSETS					
PP&E	657	658	677	697	716
Associates & JVs	107	109	109	109	109
Investment properties	68	71	71	71	72
Others	127	119	219	218	216
Total non-current assets	959	956	1,076	1,094	1,113
Development property	336	252	266	279	258
Accounts receivables	80	52	78	74	75
Cash balance	166	109	48	49	85
Others	53	240	53	55	57
Total current assets	634	652	445	457	476
Total Assets	1,593	1,608	1,520	1,551	1,589
LIABILITIES					
Short term loans	90	98	98	98	98

#### Per share data (SGD)

Y/E Dec, SGD	FY15	FY16	FY17e	FY18e	FY19e
EPS, reported	-0.04	-0.02	0.02	0.01	0.02
DPS (S'cents)	0.13	0.00	0.00	0.00	0.00
BVPS	0.72	0.74	0.80	0.84	0.89

Accounts payables	9	,	,
Others	117	176	155
Total current liabilities	215	281	260
Long term loans	171	126	12
Notes payables	392	344	344
Others	116	125	125
Total non-current liabilities	679	594	481

#### **EQUITY**

**Total Liabilities** 

Notes payables

Shareholder Equity	549	564	611	643	
Non-controlling interest	151	168	168	167	
Total Equity	699	733	779	810	

## **Cash Flows**

(19) 69 (126)	1 36	16	13	16
69	_	16	13	10
	36			16
(126)		50	47	48
(120)	(6)	(38)	(12)	20
(35)	(37)	(42)	(27)	(27)
(111)	(6)	(14)	22	57
(23)	(16)	(19)	(20)	(20)
(7)	(4)	62	(0)	(0)
(31)	(20)	43	(20)	(20)
139	(24)	(114)	-	-
(1)	(1)	19	(1)	(1)
138	(25)	(95)	(1)	(1)
(4)	(52)	(66)	1	36
1	0	-	-	-
165	114	48	49	85
	(111) (23) (7) (31) 139 (1) 138 (4) 1 165	(111) (6) (23) (16) (7) (4) (31) (20) 139 (24) (1) (1) 138 (25) (4) (52) 1 0 165 114	(111)     (6)     (14)       (23)     (16)     (19)       (7)     (4)     62       (31)     (20)     43       139     (24)     (114)       (1)     (1)     19       138     (25)     (95)       (4)     (52)     (66)       1     0     -       165     114     48	(111)     (6)     (14)     22       (23)     (16)     (19)     (20)       (7)     (4)     62     (0)       (31)     (20)     43     (20)       139     (24)     (114)     -       (1)     (1)     19     (1)       138     (25)     (95)     (1)       (4)     (52)     (66)     1       1     0     -     -

## **Valuation Ratios**

Y/E Dec	FY15	FY16	FY17e	FY18e	FY19e
P/E (X), adj.	-	-	39.6	48.5	38.5
P/B (X)	0.83	0.81	0.75	0.71	0.67
Dividend Yield	0.2%	0.0%	0.0%	0.0%	0.0%
Growth & Margins					
Growth					
Revenue	12.0%	-10.0%	0.4%	2.2%	6.8%
EBIT	-78.4%	322.6%	59.1%	-14.7%	7.6%
Net Income, adj.	13.2%	-16.5%	8.7%	2.2%	6.9%
Margins					
EBIT margin	1.7%	7.9%	12.5%	10.4%	10.5%
Net Profit Margin	-7.0%	-2.2%	3.9%	3.2%	3.7%
Key Ratios					
ROE (%)	-3.9%	-2.2%	1.5%	1.2%	1.4%
ROA (%)	-1.7%	-1.0%	0.8%	0.6%	0.7%
Net cash (debt) (S\$mn)	(487)	(508)	(455)	(454)	(418)
Gearing (X)	0.41	0.38	0.33	0.32	0.32

Source: Company, Phillip Securities Research (Singapore) Estimates

<sup>\*</sup>Forward multiples and yields are based on current market price; historical multiples and yields are based on historical market price.





<b>PSR Rating System</b>	m	
Total Returns	Recommendation	Rating
> +20%	Buy	1
+5% to +20%	Accumulate	2
-5% to +5%	Neutral	3
-5% to -20%	Reduce	4
<-20%	Sell	5

We do not base our recommendations entirely on the above quantitative return bands. We consider qualitative factors like (but not limited to) a stock's risk reward profile, market sentiment, recent rate of share price appreciation, presence or absence of stock price catalysts, and speculative undertones surrounding the stock, before making our final recommendation.



## BANYAN TREE HOLDINGS LIMITED RESULTS

Contact Information (Singapore Research Team)

**Head of Research** 

Paul Chew - paulchewkl@phillip.com.sg

**Research Operations Officer** 

Mohamed Amiruddin - amiruddin@phillip.com.sg

Consumer | Healthcare

Soh Lin Sin - sohls@phillip.com.sg

Transport | REITs (Industrial)

Richard Leow, CFTe, FRM richardleowwt@phillip.com.sg

**Banking and Finance** 

Jeremy Teong - jeremyteongfh@phillip.com.sg

Oil & Gas | Energy

**US Equity** 

Chen Guangzhi - chengz@phillip.com.sg

REITs (Commercial, Retail, Healthcare) | Property

Contact Information (Regional Member Companies)

MALAYSIA

Phillip Capital Management Sdn Bhd

B-3-6 Block B Level 3 Megan Avenue II,

No. 12, Jalan Yap Kwan Seng, 50450

Kuala Lumpur

Tel +603 2162 8841

Fax +603 2166 5099

Website: www.poems.com.my

Dehong Tan - tandh@phillip.com.sg

Ho Kang Wei - hokw@phillip.com.sg

Macro

Pei Sai Teng - peist@phillip.com.sg

**Technical Analysis** 

Jeremy Ng - jeremyngch@phillip.com.sg

SINGAPORE

**Phillip Securities Pte Ltd** 

Raffles City Tower 250, North Bridge Road #06-00 Singapore 179101 Tel +65 6533 6001

Fax +65 6535 6631

Website: www.poems.com.sg

**JAPAN** 

Phillip Securities Japan, Ltd.

4-2 Nihonbashi Kabuto-cho Chuo-ku. Tokyo 103-0026 Tel +81-3 3666 2101

Website: www.phillip.co.jp

INDONESIA

PT Phillip Securities Indonesia

ANZ Tower Level 23B. JI Jend Sudirman Kav 33A Jakarta 10220 – Indonesia Tel +62-21 5790 0800 Fax +62-21 5790 0809 Website: www.phillip.co.id

FRANCE King & Shaxson Capital Limited

3rd Floor, 35 Rue de la Bienfaisance 75008 Paris France

Tel +33-1 45633100 Fax +33-1 45636017

Website: www.kingandshaxson.com

HONG KONG

Phillip Securities (HK) Ltd

11/F United Centre 95 Queensway Hong Kong Tel +852 2277 6600 Fax +852 2868 5307

Websites: www.phillip.com.hk

Fax +81-3 3666 6090

THAILAND

Phillip Securities (Thailand) Public Co. Ltd

15th Floor, Vorawat Building, 849 Silom Road, Silom, Bangrak, Bangkok 10500 Thailand Tel +66-2 6351700 / 22680999 Fax +66-2 22680921 Website www.phillip.co.th

> **UNITED STATES Phillip Capital Inc**

141 W Jackson Blvd Ste 3050 The Chicago Board of Trade Building Chicago, IL 60604 USA Tel +1-312 356 9000 Fax +1-312 356 9005

Website: www.phillipusa.com

AUSTRALIA **Phillip Capital Limited** 

Level 10, 330 Collins Street Melbourne, Victoria 3000, Australia Tel +61-03 9629 8288

Fax +61-03 9629 8882

Website: www.phillipcapital.com.au

CHINA Phillip Financial Advisory (Shanghai) Co Ltd

No 550 Yan An East Road, Ocean Tower Unit 2318, Postal code 200001 Tel +86-21 5169 9200 Fax +86-21 6351 2940

Website: www.phillip.com.cn

**UNITED KINGDOM** 

King & Shaxson Capital Limited

6th Floor, Candlewick House, 120 Cannon Street, London, EC4N 6AS Tel +44-20 7426 5950

Fax +44-20 7626 1757

Website: www.kingandshaxson.com

SRI LANKA Asha Phillip Securities Limited

2<sup>nd</sup> Floor, Lakshmans Building, No. 321, Galle Road, Colombo 03, Sri Lanka Tel: (94) 11 2429 100 Fax: (94) 11 2429 199

Website: www.ashaphillip.net

INDIA

PhillipCapital (India) Private Limited

No.1, 18th Floor, Urmi Estate 95, Ganpatrao Kadam Marg Lower Parel West, Mumbai 400-013 Maharashtra, India Tel: +91-22-2300 2999 / Fax: +91-22-2300 2969

Website: www.phillipcapital.in

CAMBODIA

**Phillip Bank Plc** 

Ground Floor of B-Office Centre,#61-64, Norodom Blvd Corner Street 306, Sangkat Boeung Keng Kang 1, Khan Chamkamorn, Phnom Penh, Cambodia Tel: 855 (0) 7796 6151/855 (0) 1620 0769 Website: www.phillipbank.com.kh

TURKEY

PhillipCapital Menkul Degerler

Dr. Cemil Bengü Cad. Hak Is Merkezi No. 2 Kat. 6A Caglayan 34403 Istanbul, Turkey Tel: 0212 296 84 84 Fax: 0212 233 69 29 Website: www.phillipcapital.com.tr

DUBAI

**Phillip Futures DMCC** 

Member of the Dubai Gold and Commodities Exchange (DGCX) Unit No 601, Plot No 58, White Crown Bldg, Sheikh Zayed Road, P.O.Box 212291 Dubai-UAF

Tel: +971-4-3325052 / Fax: +971-4-3328895

## BANYAN TREE HOLDINGS LIMITED RESULTS



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