

Q & M Dental Group

Stepping up acquisitions

SINGAPORE | HEALTHCARE | 2Q17 RESULTS

- 1H17 Revenue/Core PATMI met 50%/60% of our full year FY17e expectations
- Three new dental clinics in 2Q17; Three acquisition deals on the table
- Higher interim dividend of 0.7 cents per share (+67% YoY)
- Upgraded to Neutral with lower TP of S\$0.61 (previously S\$0.65), pegged to a lower forward PER of 32x; We raised FY17e EPS by c.13% to 1.9 cents on better than expected results from associates

Results at a glance

S\$' mn	2Q17	2Q16	у-у (%)	Comments
Clinics	27.3	29.3	-6.8%	Deconsolidation of Aidite in Apr-17
Distribution	2.3	3.9	-41.6%	Deconsolidation of Aidite in Apr-17 and lower revenue in SG
Manufacturing	0.0	5.1	n.m.	Deconsolidation of Aidite in Dec-16
Revenue	29.6	38.3	-22.7%	Due to deconsolidation of Aidite and Aoxin
Gross	26.5	30.8	-13.9%	Pro-rate gross margin +9.2pp to 89.6%
EBITDA	15.3	7.1	114.9%	Boosted by non-recurring items, including one-time gain of S\$16.9mn from spin-off of Aoxin in Apr-17 -11.6% ex. one-offs (\$0.4mn in 2Q16 and \$9.4mn in 2Q17)
EBIT	14.5	6.0	140.5%	Reclassification of Aidite and Aoxin as associates
PATMI	13.6	3.7	268.7%	
PATMI, adj.	4.3	3.3	28.9%	Ex. one-offs (\$0.4mn in 2Q16 and \$9.4mn in 2Q17)
DPS (S\$ cents)	0.70	0.42	66.7%	Payout ratio: 31.9% (1H17) vs 44.5% (1H16)

Source: Company, PSR

The positives

- + One-time gain of \$\$16.9mn from divestment of Aoxin (Apr-17) buoyed bottom line. Both Aidite and Aoxin are reclassified from subsidiaries to associates, contributing \$\$1.15mn or 8.4% to Q&M PBT in 2Q17. The Group declared a higher interim dividend of 0.7 cents per share.
- + Higher and sustainable gross profit margin. Clinics margin +2.8pp YoY to 94.3% due to Aoxin's deconsolidation and change in accounting treatment implemented in 1Q17 for instruments which are now capitalised. Distribution margin +4.0pp YoY to 33.5% on deconsolidation of Aoxin, which is also its pre-acquisition of Shenyang Lan Hai Tong Mao's level. Management noted potential price adjustment for the increased medical consumables and supplies, staff and rental expenses.

The negatives

Lower demand YoY for the dental equipment and supplies distribution business in Singapore. This is due to a higher base in 2016, boosted by Singapore government's initiative to raise productivity – the Productivity and Innovation Credit (PIC) scheme. The payout rate of 60% of expenditures ended in 31 Jul-16. Management shared that most Singapore clients had replaced big ticket items before a lower payout rate of 40% of expenditures took effect in 1 Aug-16. Its Malaysia business remains unaffected. Q&M Dental plans to expand its product offerings to drive its Distribution business growth.

Outlook

Outlook improves as the Group stepped up expansion plan to support future growth. It is on track to meet its target of opening of at least 5 new clinics per year – opened two new clinics in Singapore and three acquisition deals in Singapore and Malaysia (two yet to conclude). Management plans to continue its expansion momentum for its dental clinics as well as its team of general dental practitioners and dental specialists, in Singapore and Malaysia in 2H17.



21 August 2017

Neutral (Upgraded)

LAST CLOSE PRICE	SGD 0.630
FORECAST DIV	SGD 0.011
TARGET PRICE	SGD 0.610
TOTAL RETURN	-1.4%

COMPANY DATA

BLOOM BERG CODE	QNM SP
O/S SHARES (MN):	796
MARKET CAP (USD mn / SGD mn):	368 / 501
52 - WK HI/LO (SGD) :	0.78 / 0.6
3M Average Daily T/O (mn):	0.77
MAJOR SHAREHOLDERS (%)	
Quan Min Holdings Pte Ltd	48.11%

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Heritas Helios Investmetns Pte Ltd	8.01%
Dr Ng Chin Siau	1.43%

PRICE PERFORMANCE (%)

	1M T H	3 M T H	1Y R
COMPANY	(4.5)	(8.0)	(10.5)
STIRETURN	(0.47)	2.38	18.41

PRICE VS. STI



Source: Bloomberg, PSR

KEY FINANCIALS

Y/E Dec	F Y 15	F Y 16	FY 17e	FY 18 e
Revenue (SGD mn)	124	155	127	145
EBITDA(SGD mn)	23	43	17	18
NPAT, adj. (SGD mn)	11	28	15	17
EPS (S Cents)	1.5	3.6	19	2.0
PER, adj. (x)	47.2	19.7	33.1	311
P/BV, (x)	5.8	4.9	4.2	4.0
DPS (S Cents)	0.8	1.1	1.1	1.2
Div Yield (%)	1%	2%	2%	2%
ROE (%)	13.5%	27.4%	13.1%	13.4%

Source: Company Data, PSR est.

Valuation Method

P/E Multiple @ 32x

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Upgraded to Neutral with lower TP of S\$0.61 (previously S\$0.65)

While our view remains unchanged for soft FY17e revenue, we raised FY17e EPS by c.13% to 1.9 cents on better than expected results from associates. Our FY17e EPS excludes gain on spin-off of Aoxin and spin-off listing cots. We lowered PER on a structural slowdown in Singapore's healthcare services.

Potential re-rating catalysts would be (i) the Group stepping up its pace of its earnings accretive acquisitions; and (ii) better-than-expected results from associates. Successful acquisition of Shenzhen Superline will boost contribution from associates and could be the next Aidite.

Valuation

ltem	
EPS FY17e	1.90
Simple Average P/E FY17e (Excl. QNM)	29.1
Add 10% premium due exposure to fast growing China dental market	10%
Actual P/E multiple used	32.0
Target price (S\$)	0.61
FY17e dividends	0.01
Closing price	0.63
Potential upside	-1.3%

	Bloomberg	Mkt Cap	P/E	P/E	P/E				
Company	Ticker	(SGD mn)	ΤТМ	FY1	FY2	Net D/E (%)	ROA (%)	ROE (%)	P/B
Q & M Dental Group	QNM SP	501	13.2	33.1	31.1	33.3	17.1	36.4	4.4
Singapore									
Raffles Medical Group Ltd	RFMD SP	2,001	28.0	28.3	29.0	Net Cash	7.6	10.5	2.9
Talkmed Group Ltd	TKMED SP	821	23.1	25.0	25.0	Net Cash	47.0	56.8	12.6
Health Management International Ltd	HMI SP	505	56.4	42.1	26.9	Net Cash	5.3	12.6	6.6
Singapore O&G Ltd	SOG SP	210	23.6	22.0	18.3	Net Cash	21.5	26.8	5.0
Singapore Medical Group Ltd	SMG SP	280	38.0	29.5	20.7	Net Cash	7.8	12.0	3.1
Market Cap Weighted Average			31.2	29.1	26.6		16.6	21.8	5.6

Source: Bloomberg, Phillip Securities Research (Singapore) Estimates

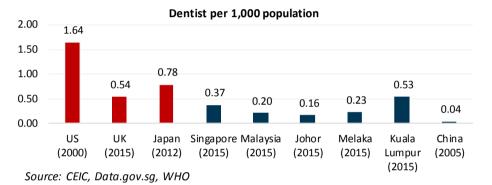
Updates on recent developments

We expect the Group to finance its CapEx via internally generated fund and/or debt.

The Group generated net cash flow of \$3.7mn from operating activities in 2Q17. It has a net debt position of \$48.4mn as at 30 Jun-17, including ilts MTN of \$59.7mn, which will be due on 18 Mar-18. The Group has since secured a \$30.0mn bank facility in Jul-17 and is in negotiation with other banks for the refinancing of the balance of the MTN.

The Group is well positioned to capture the rising demand for primary and higher value specialist dental healthcare services. Singapore, Malaysia and China have relatively lower dentist density (number of dentist per 1,000 population) as compared to developed countries such as United States, United Kingdom and Japan, based on latest available year. While dentistry has yet to reach saturation, there are still scope for growth in the dental health sector given the region's rising affluence and increasing awareness of dental health.

Figure 1: Room to expand dental healthcare services in SG, MY and CN



Current Group 's regional footprint

SG: 73 dental outlets, 4 medical outlets and 1 aesthetic centre

MY: 5 dental clinics in Johor, 1 dental centre and 4 dental clinics in Kuala Lumpur and 2 dental clinics in Melaka

CN: 1 dental outlet

Updates on Singapore Operations

1. One net dental outlet opened in 2Q17

- a. Opened two new dental clinics, one in Yew Tee Point and Punggol MRT Station each
- b. Consolidated two dental clinics previously located at Boon Lay MRT Station into a single dental clinic

2. Completion of acquisition of Horizon Dental Surgery on 24 Jul-17

- a. A dental clinic located at Manhattan House, providing general and specialist dentistry services
- b. Consideration for the acquisition is \$\$350,000 in cash
- c. Unaudited net book value as at 31 Dec-17: S\$8,000
- d. Dr. Tan Kwak Chun Charles has signed a 6-year service agreement with the Group

3. Proposed acquisition of Starbite Dental Centre

- a. Entered into a binding points of agreement on 24 May-17
- b. A dental clinic located at Hougang, providing general and specialist dentistry services.
- c. Consideration for the Proposed Acquisition: S\$200,000 in cash and a further sum of S\$150,000 subject to the terms and conditions of the Proposed Acquisition
- d. Dr. Meity Silvia Petrisia Heny Rumende will sign a 5-year service agreement with the Group

Management shared that the consideration for acquisition of Horizon Dental Surgery and Starbite Dental Centre are comparable to the CapEx required to open a new dental outlet, i.e. at S\$200,000 to S\$300,000 per outlet. As these two dental clinics had been in operation for more than 10 years, the Group intends to set aside c.S\$100,000 per outlet to refurbish their dental equipment and integration costs. Nonetheless, the two dental outlets would not be rebranded under the Q&M Dental Group. Potential synergies with the Group



P PhillipCapital

include: (i) an enlarged patient pool, (ii) sharing of know-how among specialists, and (iii) improvement in productivity and quality via upgrading to more advanced medical supplies and equipment, and internal administrative processing system.

We expect the Group to continue with similar strategy and CapEx. Acquisition targets in Singapore remain as clinics without succession plan or clinics preferring to gain economies of scale by joining Q&M Dental.

Updates on Malaysia Operations

- 1. **Incorporated a 50:50 joint venture entity**, Q & M Dental Surgery (Bandar Melaka) Sdn. Bhd., in Malaysia with its Malaysian partner
 - a. Dr. Ng Guat Kiat, the Group's partner in Melaka, Malaysia, had subscribed to 50% of the shareholding of QMBM
 - b. Dr. Ng Guan Kiat also helms the Ng GK Dental Surgery (Melaka) Sdn Bhd, which offers dental services under the Group in Malaysia.

2. Incorporated Q & M Dental Holdings (Malaysia) Pte. Ltd., a subsidiary in Singapore

3. Proposed acquisition of CS Tan Dental Surgery

- a. Entered into a sale and purchase agreement on 9 Jun-17
- b. CS Tan Dental Surgery is dental clinic located at Kuala Lumpur, providing general and specialist dentistry services
- c. Consideration for the Proposed Acquisition: RM 300,000 (c.S\$96,774) in cash
- d. Dr. Christopher Tan Chee Siu will sign a 10-year service agreement with the Company
- e. **Profit Guarantee:** Audited net profits after taxation shall not be less than RM 497,393 (c.S\$160,449) for the 10-year period commencing from the completion date.

Figure 2: Valuation of CS Tan Dental Surgery Acquisition

(MYR' 000)	Clinic
	CS Tan Dental
ltem	Surgery
Consideration	300
- Cash	300
- Shares	0
Upon Acquisition	
Net profit	50
Acquisition P/E (x)	6.0
Source: Company	
* Descel and in this law	

Valuation of an implied PER of 6.0x is at a lower side of the Group's historical dental clinic acquisition deals. We believe that the valuation is justifiable given the competitive environment in Kuala Lumpur.

* Based on initial announcement

Updates on China Operations

- 1. Proposed acquisition of 20% stake of Shenzhen Superline Technology Co., Ltd.
 - a. Background and Principal Activities of Superline
 - One of more established manufacturers of Nikel-Titanium ("NITI") endodontic root canal files and orthodontic arch wires in China
 - Founded by three PhD scientists in the materials science and technology field
 - b. An industry with global growth prospect, as well as potential synergy between the Group's main dental services business and distribution of dental related supplies
 - c. Consideration of the Proposed Acquisition: RMB62mn (c.S\$12.65mn) 70% in cash, and the remaining 30% as capital injection into Superline
 - d. Each of the owners, namely Mr. Li Zhimin, Mrs. Fan Ling, Mr. Zhou Jinsong, Mr. Wang Zhong and Mr. Yao Zheng, will sign a 12-year service agreement with Superline and the Group



Figure 3 & 4: Profit Guarantee and Valuation of Shenzhen Superline Technology Acquisition

Acquisición	Profit Guarant	ee (RMB' 000)
	Shenzhen Superline Technology	
Year	Co., Ltd.	at least 20%
2018	17,830	3,566
2019	17,830	3,566
2020	23,250	4,650
2021	26,740	5,348
2022	26,740	5,348
2023	34,880	6,976
2024	40,100	8,020
2025	40,100	8,020
2026	52,320	10,464
2027	60,140	12,028
2028	60,140	12,028
2029	78,480	15,696
Total	478,550	95,710

(RMB' 000)	Manufacturing
ltem	Shenzhen Superline Technology Co., Ltd.
Consideration	62,000
- Cash	43,400
- Shares	
Upon Acquisition	
Net profit	3,566
Acquisition P/E (x)	17.4
Source: Company	

* Based on initial announcement

A value-buy compared to the group's average 5-year historical PER at 41x.

However, valuation of an implied PER of 17x is at the higher side of the Group's historical acquisition deal in China, i.e. 51% of Aidite at implied PER of 10x, 60% of Shenyang Lan Hai Tong Mao at 9x, and 33% of Shenzhen New Perfect at 13x.

Balance Sheet

ASSETS PPE

Y/E Dec, SGD mn

Associates & JVs

Intangibles

Key Ratios ROE (%)

ROA (%)

Net Debt / (Cash)

Net Gearing (X)

Financials

Income Statement

Y/E Dec, SGD mn	FY14	FY15	FY16	FY17e	FY18e
Revenue	100.3	124.0	154.9	127.1	145.2
EBITDA	15.1	23.2	43.0	17.0	18.3
Depreciation & Amortisation	(2.8)	(4.0)	(4.5)	(3.4)	(3.9)
EBIT	12.2	19.2	38.6	13.5	14.4
Share of profit from assoc. & JVs	0.0	0.0	0.0	6.3	7.2
Net Finance Inc/(Exp)	(0.5)	(2.4)	(3.0)	(3.2)	(3.7)
Profit before tax	11.8	16.8	35.5	16.6	17.9
Taxation	(1.3)	(2.0)	(2.2)	(1.2)	(1.3)
Net profit, reported	10.5	14.8	33.3	15.4	16.6
Non-controlling interest	(1.9)	(3.4)	(5.0)	(0.0)	(0.0)
PATMI, reported	8.6	11.4	28.3	15.4	16.6
Non-recurring items	(0.1)	1.6	16.4	0.0	0.0
PATMI, adjusted	8.6	9.8	11.9	15.4	16.6

7.2	Others	1.1	1.1	6.7	6.7	6.7
(3.7)	Total non-current assets	73.8	112.3	149.1	163.8	179.1
17.9	Accounts receivables	16.3	22.8	23.8	21.7	24.8
(1.3)	Cash	35.7	64.9	44.1	32.6	21.8
16.6	Inventories	8.6	11.2	7.6	4.7	5.3
(0.0)	Others	6.2	4.7	4.6	3.0	3.0
16.6	Total current assets	66.9	103.6	80.1	62.0	54.8
0.0	Total Assets	140.7	215.9	229.1	225.9	233.9
16.6						
	LIABILITIES					
	Accounts payables	21.0	25.7	21.0	13.1	14.5
	Short term loans	3.8	15.7	15.5	15.5	15.5
	Others	1.0	0.6	0.0	0.0	0.0
	Total current liabilities	25.8	42.0	36.5	28.6	30.0
	Long term loans	28.5	63.8	68.9	68.9	68.9
	Others	1.3	1.8	1.7	1.7	1.7
	Total non-current liabilities	29.8	65.6	70.6	70.6	70.6
	Total Liabilities	55.6	107.7	107.1	99.2	100.6
FY18e						
2.03	EQUITY					
1.22	Non-controlling interests	8.4	16.1	7.4	5.8	5.9
15.57	Shareholder Equity	76.6	92.1	114.7	120.8	127.5
	Valuation Ratios					
	Y/E Dec	FY14	FY15	FY16	FY17e	FY18e
FY18e	P/E (X), adj.	39.9	47.2	19.7	33.1	31.1
	Р/В (Х)	4.5	5.8	4.9	4.2	4.0
17.9	EV/EBITDA (X), adj.	22.7	23.2	12.9	30.0	28.2
0.4	Dividend Yield (%)	1.5%	1.2%	1.6%	1.8%	1.9%
(2.2)	Growth & Margins (%)					
16.1	Growth					
(1.3)	Revenue	40.9%	23.6%	25.0%	-18.0%	14.3%
14.9	EBITDA	65.8%	54.1%	85.4%	-60.6%	8.0%
	EBIT	72.3%	56.9%	100.8%	-64.9%	6.4%
(12.0)	Net profit, adj.	32.6%	33.1%	148.2%	-45.6%	7.8%
0.2	Margins					
(11.8)	EBITDA margin	15.0%	18.7%	27.8%	13.4%	12.6%
	EBIT margin	12.2%	15.5%	24.9%	10.7%	9.9%
0.0	Net profit margin	8.5%	9.2%	18.3%	12.1%	11.4%

14.0%

8.2%

(3.3)

Net Cash 13.5%

13.5%

6.4%

14.6

27.4%

12.7%

40.4

33.1%

13.1%

6.8%

51.8

40.9%

13.4%

7.2%

62.7

47.0%

FY14

37.4

0.0

35.3

FY15

34.3

0.0

76.9

27.4

39.8

75.2

Per share data (SGD Cents)

Y/E Dec	FY14	FY15	FY16	FY17e	FY18e
EPS, reported	1.20	1.46	3.55	1.90	2.03
DPS	0.73	0.84	1.12	1.14	1.22
BVPS	10.72	11.81	14.40	14.96	15.57

Cash Flow							
Y/E Dec, SGD mn	FY14	FY15	FY16	FY17e	FY18e		
CFO							
Profit before tax	11.8	16.8	35.5	16.6	17.9		
Adjustments	3.7	4.2	(9.5)	0.4	0.4		
WC changes	(4.3)	(5.2)	(6.1)	(2.9)	(2.2)		
Cash generated from ops	11.2	15.9	19.9	14.1	16.1		
Others	(0.6)	(2.6)	(2.8)	(1.2)	(1.3)		
Cashflow from ops	10.6	13.3	17.1	12.9	14.9		
CFI							
CAPEX, net	(17.3)	1.5	(5.9)	(11.9)	(12.0)		
Others	(21.6)	(21.0)	(14.5)	0.3	0.2		
Cashflow from investments	(38.8)	(19.6)	(20.4)	(11.6)	(11.8)		
CFF							
Share issuance, net	12.9	(0.8)	(5.4)	0.0	0.0		
Loans, net of repayments	29.2	(12.5)	(0.3)	0.0	0.0		
Dividends	(6.5)	(5.8)	(6.7)	(9.2)	(10.0)		
Others	(0.4)	54.5	(5.1)	(3.5)	(3.9)		
Cashflow from financing	35.1	35.5	(17.5)	(12.7)	(13.9)		
Net change in cash	6.9	29.2	(20.8)	(11.5)	(10.8)		
CCE, end	35.6	64.9	44.1	32.6	21.8		

Source: Company, Phillip Securities Research (Singapore) Estimates

*Forward multiples & yields based on current market price; historical multiples & yields based on historical market price.

FY16 FY17e FY18e

35.9

68.5

52.8

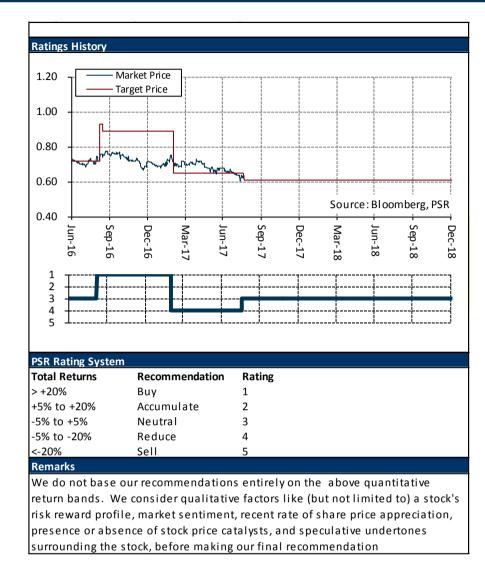
44.0

75.7

52.8

Q & M DENTAL GROUP RESULTS





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