

## **Raffles Medical Group Ltd**

## New medical centres gaining traction; MCH continues to lag

## SINGAPORE | HEALTHCARE | RESULTS

- 9M16 Revenue/PATMI came in at 77.1%/ 63.7% of our FY16 forecasts respectively
- RafflesMedical Centre Orchard and Raffles Holland V to breakeven in coming quarters
- Staff costs compressed operating margin, and may not revert in near term as RMG gears up for its expanding business operations

## Results at a glance

SGD mn	3Q16	3Q15	y-y(%)	Comments	_
Revenue	119.3	101.5	17.5	Growth in both Healthcare Services (+39.7%) and	
				Hospital Services (+6.0%)	r
EBITDA	22.3	21.7	2.7	Higher staff costs	5
Operating profits	18.6	18.5	0.3	Higher depreciation expenses	-
РВТ	18.8	18.8	0.2		1
Net income, reported	16.2	15.6	4.0		(
Net income, adj.	16.2	15.6	4.0		ļ
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Source: Company, Phillip Securities Research (Singapore)

Higher revenue but offset by higher staff costs; Operating margin decreased from 18.2% in 3Q15 to 15.6% in 3Q16. Revenue growth driven by increased patient load and higher contributions from all segments, particularly from the newly acquired International SOS (MC Holdings) Pte Ltd and its subsidiaries (collectively known as "MCH"). Excluding MCH, top line would have grown by only 7.9% year-on-year ("yoy").

**Staff costs remains the largest cost component; still hovering above 50% of revenue.** With MCH, staff cost % of revenue is at 51.5% in 3Q16, as compared to 50.4% in 2Q16. Without MCH, staff cost % of revenue is at 50.1% in 3Q16, as compared to 49.6% in 2Q16. The higher staff costs were due to (i) the reopening of RafflesMedical in Compass One Mall in Sep 2016 after the mall was closed for nearly a year for renovation works; and staff recruitment for the new medical centre in Raffles Holland V. We think the cost rationalisation in MCH could take some time, while RMG continues to recruit to cater for the expanding business operations.

MCH yet to breakeven but Management is confident that it should start contributing next year, on the back of increasing patient load and its repositioning strategy. On the other hand, RafflesMedical Orchard (Shaw Centre) and RafflesMedical Holland V continued to gain traction. In fact, **RafflesMedical Holland V is performing better than expected, that it may breakeven within a year** (compared to the initial one-year target). As of 24 October 2016, c.95% of the space has been committed. The remaining units are under negotiation, and Management is optimistic to see full occupancy rate by end-2016. Meanwhile, **RafflesMedical Orchard is on track to breakeven by end-2016**.

**Double-whammy from stronger SGD and sluggish macroeconomic backdrop.** Management shared that foreign patient numbers, particularly from Indonesia, Malaysia and Russian, have stopped growing. However, the new patient inflow from IndoChina and China helped to mitigate somewhat. On the other hand, its pool of local and corporate clients, particularly the expats and financial institutions, may be affected amid Singapore's economic slowdown. Nonetheless, we expect RMG to continue to grow, domestically and regionally, as it launches its RafflesHospital Extension and the Shanghai New Bund International Hospital in 2017 and 2018, respectively.

We maintained TP of \$1.62 based on discounted cash flow (DCF) methodology, but upgraded our call from 'Neutral' to 'Accumulate' as current price weakness offers entry point.

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## 25 October 2016

Accumulate (Upgrade)							
CLOSING PRICE	SGD 1.51						
FORECAST DIV	SGD 0.02						
TARGET PRICE	SGD 1.62						
TOTAL RETURN	9.1%						
COMPANY DATA							
O/S SHARES (MN) :	1,747						
MARKET CAP (USD mn/SGD mn):	1889.1/2629.7						
52 - WK HI/LO (SGD) :	1.68 / 1.29						
3M Average Daily T/O (mn) :	1.30						
MAJOR SHAREHOLDERS (%)							
CHOON YONG LOO	48.1%						
FIL LIMITED	4.9%						
ABERDEEN	4.8%						
S&D HOLDINGS PTE LTD	3.3%						

## PRICE PERFORMANCE (%)

	1M T H	3 M T H	1Y R
COMPANY	(1.0)	(5.3)	5.5
STIRETURN	(0.6)	(2.1)	(2.8)





Source: Bloomberg, PSR

## **KEY FINANCIALS**

SGD MN	F Y 14	F Y 15	FY 16 e	F Y 17e
Revenue	375	411	486	561
EBITDA	87	92	100	115
NPAT (adj.)	65	68	73	81
EPS (adj.)	0.04	0.04	0.04	0.05
PER, x (adj.)	32.8	34.1	35.8	32.9
P/BV, x	4.0	3.9	3.5	3.4
DPS(Scts)	1.83	2.00	2.17	2.33
Div Yield, %	1.5%	1.5%	1.4%	1.5%
ROE, %	12.8%	11.9%	11.3%	10.9%

Source: Company Data, PSR est.

## VALUATION METHOD

DCF (WACC: 7.0%; terminal g: 3.0%)

Soh Lin Sin (+65 6212 1847) sohls@phillip.com.sg

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## **Financials**

Income	Statement

Y/E Dec, SGD mn	FY13	FY14	FY15	FY16e	FY17e
Revenue	341	375	411	486	561
Operating expenses	(263)	(288)	(319)	(387)	(446)
EBITDA	78	87	92	100	115
Depreciation & Amortisation	(8)	(10)	(13)	(15)	(21)
EBIT	70	77	79	84	94
Associates & JVs	0	0	0	0	0
Net Finance (Expense)/Inc	1	1	1	1	1
Otheritems	24	3	1	3	3
РВТ	95	81	82	88	98
Тах	(10)	(13)	(13)	(14)	(15)
PAT	85	68	69	75	83
Minority interest	(0)	(0)	0	2	2
Net Income, reported	85	68	69	76	84
Net Income, adj.	61	65	68	73	81

Per share data					
Y/E Dec, SG cents	FY13	FY14	FY15	FY16e	FY17e
EPS, reported	5.14	4.03	4.05	4.39	4.76
EPS, adj.	3.67	3.85	3.96	4.21	4.59
DPS	1.67	1.83	2.00	2.17	2.33
BVPS	28.44	31.83	34.96	42.72	44.49

Balance Sheet					
Y/E Dec, SGD mn	FY13	FY14	FY15	FY16e	FY17e
ASSETS					
PPE	154	228	264	392	457
Intangibles	0	0	32	32	32
Investment properties	100	228	344	344	344
Others	0	3	4	4	4
Total non-current assets	254	459	644	772	837
Trade & other receivables	44	37	75	89	102
Cash balance	266	150	86	112	97
Others	9	9	10	12	14
Total current assets	319	196	171	213	213
Total Assets	573	655	815	984	1,050
LIABILITIES					
Short-term debt	5	6	11	11	11
Trade and other payables	73	74	118	144	168
Others	20	24	27	27	27
Total current liabilities	98	105	157	183	206
Long-term debt	0	0	21	19	17
Others	2	10	15	15	15
Total non-current liabilities	2	10	36	34	32
EQUITY					
Minorityinterest	1	1	19	17	15
Shareholder Equity	473	539	603	751	797

Cash Flows					
Y/E Dec, SGD mn	FY13	FY14	FY15	FY16e	FY17e
CFO					
РВТ	95	81	82	88	98
Adjustments	(14)	9	13	14	20
WC changes	0	13	(9)	10	8
Cash generated from ops	82	103	85	112	126
Taxes paid, others	(10)	(10)	(13)	(14)	(15)
Cashflow from ops	71	93	73	98	110
CFI					
CAPEX, net	(8)	(18)	(34)	(143)	(86)
Acquisition, others	119	(188)	(144)	1	1
Cashflow from investing	111	(206)	(178)	(142)	(85)
CFF					
Share issuance	6	8	12	41	0
Loans, net of repayments	(15)	1	26	(2)	(2)
Dividends	(10)	(12)	(12)	30	(38)
Others	(0)	(0)	15	0	0
Cashflow from financing	(19)	(3)	41	69	(40)
Effects of exchange rates	0	0	0	0	0
Net change in cash	163	(116)	(64)	26	(15)
CCE, end	266	150	86	112	97

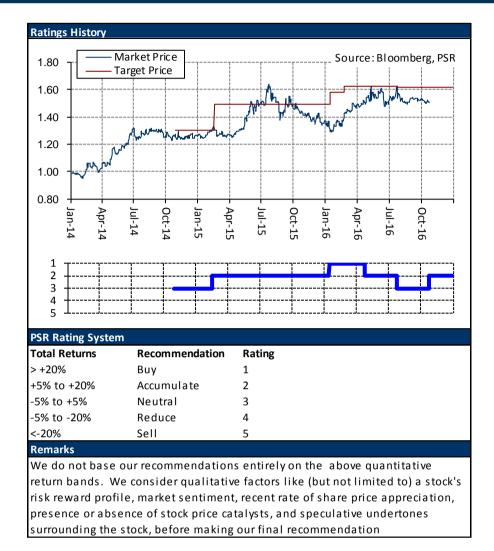
Valuation Ratios					
Y/E Dec, SGD mn	FY13	FY14	FY15	FY16e	FY17e
P/E (X), adj.	27.0	32.8	34.1	35.8	32.9
P/B (X)	3.5	4.0	3.9	3.5	3.4
EV/EBITDA (X)	17.7	22.9	24.8	25.7	22.4
Dividend Yield (%)	1.7%	1.5%	1.5%	1.4%	1.5%
Growth & Margins (%)					
Growth					
Revenue	9.4%	9.9%	9.6%	18.4%	15.3%
EBITDA	11.4%	11.1%	5.7%	8.3%	15.3%
EBIT	12.2%	10.4%	2.3%	6.7%	11.2%
Net Income, adj.	14.5%	6.7%	4.9%	8.2%	10.9%
Margins					
EBITDA margin	23.0%	23.2%	22.4%	20.5%	20.5%
EBIT margin	20.5%	20.6%	19.3%	17.4%	16.7%
Net Profit Margin	17.8%	17.3%	16.5%	15.1%	14.5%
Key Ratios					
ROE (%)	14.1%	12.8%	11.9%	11.3%	10.9%
ROA (%)	11.3%	10.5%	9.2%	8.5%	8.3%
Interest coverage (X)	8.5	8.0	6.2	5.6	4.5
Net gearing (X)	Net cashN	let cashN	let cashi	Net cashi	Net cash

Source: Company, Phillip Securities Research (Singapore) Estimates

\*Forward multiples and yields are based on current market price; historical multiples and yields are based on historical market price.

## RAFFLES MEDICAL GROUP LTD RESULTS





## RAFFLES MEDICAL GROUP LTD RESULTS

## Contact Information (Singapore Research Team)

#### Research Operations Officer Mohamed Amiruddin amiruddin@phillip.com.sg

Consumer | Healthcare Soh Lin Sin - sohls@phillip.com.sg

Transport | REITs (Industrial) Richard Leow, CFTe, FRM richardleowwt@phillip.com.sg

Banking and Finance Jeremy Teong - jeremyteongfh@phillip.com.sg

> SINGAPORE Phillip Securities Pte Ltd Raffles City Tower 250, North Bridge Road #06-00 Singapore 179101 Tel +65 6533 6001 Fax +65 6535 6631 Website: www.poems.com.sg

JAPAN Phillip Securities Japan, Ltd. 4-2 Nihonbashi Kabuto-cho Chuo-ku, Tokyo 103-0026 Tel +81-3 3666 2101 Fax +81-3 3666 6090 Website: www.phillip.co.jp

THAILAND Phillip Securities (Thailand) Public Co. Ltd 15th Floor, Vorawat Building, 849 Silom Road, Silom, Bangrak, Bangkok 10500 Thailand Tel +66-2 6351700 / 22680999 Fax +66-2 22680921 Website www.phillip.co.th

UNITED STATES Phillip Futures Inc 141 W Jackson Blvd Ste 3050 The Chicago Board of Trade Building Chicago, IL 60604 USA Tel +1-312 356 9000 Fax +1-312 356 9005 Website: www.phillipusa.com

#### INDIA

PhillipCapital (India) Private Limited No.1, 18th Floor, Urmi Estate 95, Ganpatrao Kadam Marg Lower Parel West, Mumbai 400-013 Maharashtra, India Tel: +91-22-2300 2999 / Fax: +91-22-2300 2969 Website: www.phillipcapital.in

## CAMBODIA Phillip Bank Plc

Ground Floor of B-Office Centre,#61-64, Norodom Blvd Corner Street 306,Sangkat Boeung Keng Kang 1, Khan Chamkamorn, Phnom Penh, Cambodia Tel: 855 (0) 7796 6151/855 (0) 1620 0769 Website: www.phillipbank.com.kh Property | Infrastructure Peter Ng - peterngmc@phillip.com.sg

**REITs (Commercial, Retail, Healthcare) | Property** Dehong Tan - <u>tandh@phillip.com.sg</u>

**US Equity** Ho Kang Wei - <u>hokw@phillip.com.sg</u>

#### Contact Information (Regional Member Companies) MALAYSIA

Phillip Capital Management Sdn Bhd B-3-6 Block B Level 3 Megan Avenue II, No. 12, Jalan Yap Kwan Seng, 50450 Kuala Lumpur Tel +603 2162 8841 Fax +603 2166 5099 Website: www.poems.com.my

> INDONESIA PT Phillip Securities Indonesia ANZ Tower Level 23B, Jl Jend Sudirman Kav 33A Jakarta 10220 – Indonesia Tel +62-21 5790 0800 Fax +62-21 5790 0809 Website: www.phillip.co.id

> > FRANCE

King & Shaxson Capital Limited 3rd Floor, 35 Rue de la Bienfaisance 75008 Paris France Tel +33-1 45633100 Fax +33-1 45636017 Website: www.kingandshaxson.com

AUSTRALIA Phillip Capital Limited Level 12, 15 William Street, Melbourne, Victoria 3000, Australia Tel +61-03 9629 8288 Fax +61-03 9629 8882 Website: www.phillipcapital.com.au

TURKEY

PhillipCapital Menkul Degerler Dr. Cemil Bengü Cad. Hak Is Merkezi No. 2 Kat. 6A Caglayan 34403 Istanbul, Turkey Tel: 0212 296 84 84 Fax: 0212 233 69 29 Website: www.phillipcapital.com.tr Macro Pei Sai Teng - <u>peist@phillip.com.sg</u>

Technical Analysis Jeremy Ng - <u>jeremyngch@phillip.com.sg</u>

**Oil & Gas | Energy** Chen Guangzhi - <u>chengz@phillip.com.sg</u>

> HONG KONG Phillip Securities (HK) Ltd 11/F United Centre 95 Queensway Hong Kong Tel +852 2277 6600 Fax +852 2868 5307 Websites: www.phillip.com.hk

CHINA Phillip Financial Advisory (Shanghai) Co Ltd No 550 Yan An East Road, Ocean Tower Unit 2318, Postal code 200001 Tel +86-21 5169 9200 Fax +86-21 6351 2940 Website: www.phillip.com.cn

UNITED KINGDOM King & Shaxson Capital Limited 6th Floor, Candlewick House, 120 Cannon Street, London, EC4N 6AS Tel +44-20 7426 5950 Fax +44-20 7626 1757 Website: www.kingandshaxson.com

SRI LANKA Asha Phillip Securities Limited 2nd Floor, Lakshmans Building, No. 321, Galle Road, Colombo 03, Sri Lanka Tel: (94) 11 2429 100 Fax: (94) 11 2429 199 Website: www.ashaphillip.net

> DUBAI Phillip Futures DMCC

Member of the Dubai Gold and Commodities Exchange (DGCX) Unit No 601, Plot No 58, White Crown Bldg, Sheikh Zayed Road, P.O.Box 212291 Dubai-UAE Tel: +971-4-3325052 / Fax: + 971-4-3328895





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