CapitaMalls Asia Ltd Setting off for a better year

Bloomberg | Reuters | POEMS CMA SP | CMAL.SI | CMA.SG Industry: Property

Report type: Full Year Results

Company Overview

CMA is a shopping mall developer, owner and manager. It has interests in and manages a pan-Asian portfolio over 90 shopping malls. Its principle business strategy is to invest in, develop and manage a diversified portfolio of real estate used primarily for retail purposes in Asia.

- CMA reported FY11 revenue of \$246.2mn (+0.3%) and PATMI of \$456mn (-15.8%)
- Strong reval gain of \$320.3mn, 64% from operational malls, 36% from malls under development
- >60% of China NAV operational, 9 malls openings in 2012
- Maintain Buy with unchanged target price of S\$1.77

What is the news?

CMA reported FY11 revenue of \$246.2mn (+0.3%) and PATMI of \$456mn (-15.8%). The lower profit was mainly due to divestment of three malls in Malaysia to CMMT and Clarke Quay to CMT in 2010, as well as lower profit recognition from its JV project Orchard Residences, as compared to full recognition of unit sold under deferred payment scheme as the project obtained TOP in 4Q2010. The management proposed 1.5 cents final dividend to be paid. FY11 total dividend payout would be 3 cents if including the interim dividend of 1.5 cents.

Fig 1: Results summary

Income Statement	FY11	FY10 (restated)	Y-Y change
(S\$ 'mn)			
Revenue	246.2	245.4	0.3%
EBIT	601.9	603.4	-0.3%
PBT	568.6	577.8	-1.6%
PATMI	456.0	541.3	-15.8%
Adj PATMI	135.7	411.5	-67.0%
Source: Company			

Source: Company

How do we view this?

Bottom line from China continued to fall below our expectations due to higher costs incurred as the group expands its operation and opening new malls. We believe operating costs will remain high in FY12 but the enlarged operational malls portfolio shall improve earnings from now onwards.

Investment Actions?

While retail sales of consumer goods in China remain strong at 17.1% in 2011, CMA definitely has the first mover advantage with its portfolio of 56 malls in the country. As a shopping malls developer, high costs and low initial yield on newly opened malls are part and parcel of the business model. Nonetheless, reval gain will continue to boost NAV growth. Maintain Buy with TP unchanged at \$1.77.



Phillip Securities Research Pte Ltd

			13 Februa	ry 2012
CapitaMalls Asia Ltd				
Rating		1	Buy	
- Previous Rating		1	Buy	
Target Price (SGD)		1.77		
- Previous Target Price (SGD)		1.76		
Closing Price (SGD)		1.48		
Expected Capital Gains (%)		19.6%		
Expected Dividend Yield (%)		2.0%		
Expected Total Return (%)		21.6%		
Raw Beta (Past 2yrs weekly da	ata)	1.10		
Market Cap. (USD mn / SGD mn) 4	573 / 575	50	
Enterprise Value (USD mn / SG	Dmn) 4	999 / 630)5	
3MAverage Daily T/O (mn)		4.9		
52 w eek range (SGD)	1	.125 - 2.0	01	
Closing Price in 52 w eek range				
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Volume, mn	CMA SP E	EQUITY	—— STI reb	ased
Major Shareholders				(%)
1. CapitaLand Ltd				65.5
2. William Blair & Co LLC				1.4
3. Capital World Investors				0.8
Key Financial Summary				0.0
FYE	03/11	03/12F	03/13F	03/14F
Revenue (SGD mn)	246	208	260	376
Net Profit, adj. (SGD mn)	136	188	219	282
EPS, adj. (SGD)	0.03	0.05	0.06	0.07
P/E (X),adj.	42.4	30.6	26.2	20.4
BVPS (SGD)	1.60	1.62	1.65	1.69
Р/В (X)	0.9	0.9	0.9	0.9
DPS (SGD)	0.03	0.03	0.03	0.03
Div. Yield (%)	2.0%	2.0%		2.0%
Source: Bloomberg, PSR est.				

*All multiples & yields based on current market price

Valuation Method

RNAV

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Country performance

Singapore contributed lower revenue of \$104mn (-4.3%) in FY11 due to divestment of Clarke Quay to CMT in 2010 but partly offset by higher fund management income (see Fig 7). FY11 EBIT was significantly lower at \$256.2mn, compared to \$476mn in FY10, due to 2010's EBIT included the full recognition of units sold under differed payment scheme from The Orchard Residences as it was completed in 4Q10. FY11 EBIT was further weighed down by provision for Hong Kong listing expenses of S\$16.3mn.

In China, FY11 revenue was 32.7% y-y higher at \$104.1mn due to higher revenue from project and fund management fees. EBIT of \$306.6mn (242.9% y-y) was boosted by reval gain but partially offset by higher operating costs due to expansion and malls opening.

Revaluation gain

64% of the total \$320.3mn reval gain were from operational mall, mainly from Singapore and China, underpinned by cap rate compression and improved NPI. The remaining 36% of reval gain came mainly from malls under development in China.

3 malls opening in 2011, fell short of the initial target of 5 malls

CMA opened 3 malls in China in 2011, 2 short of the initial plan of 5 malls. As a result, 2012 will see opening of 7 malls in China, and 2 malls in Singapore, namely JCube at Jurong East and Star Vista at Buona Vista.

Fig 2: Number of malls to be opened by CMA (as at 31 Dec 2011)

				To be	
		To be	To be	opened in	
		opened in	opened in	2014 &	
Countries	Operational	2012	2013	beyond	Total
Singapore	16	2	1	1	20
China	42	7	2	5	56
Malaysia	5				5
Japan	7				7
India	2		2	5	9
	72	9	5	11	97
~ ~					

Source: Company

Financial position

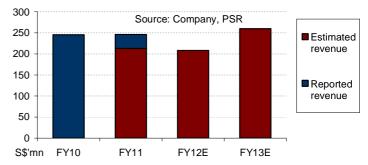
CMA had cash-on-hand of \$976mn and net D/E ratio of 0.04x as of 4Q11. We estimate net gearing should trend to c0.16x by end-2012 given its current level of committed capex. Having spent about \$2.4bn on acquisitions in 2011 (ex acquisitions by REITs), we felt it has deployed its capital adequately at the moment. The management did not set acquisition budget for 2012, but indicated it will be more selective on future acquisition opportunities.

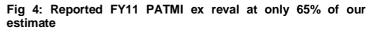
Earnings forecasts

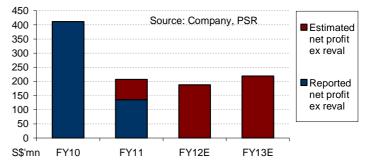
The reported FY11 revenue was higher than our estimate by 16%, but PATMI came in only at 65% of our estimate, mainly due to lower than expected earnings from China. With 7 malls to be opened in China, we expect operating

expenses in FY12 will remain high while the increased stakes in Minhang Plaza and Hongkou Plaza shall improve the bottom line going forward. We lower our FY12/FY13 PATMI estimates by 10.8%/5.8% to \$188mn/\$219mn respectively.

Fig 3: Reported FY11 revenue at 16% higher than estimate



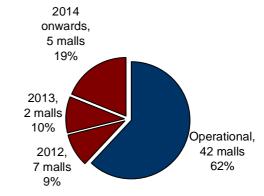




Operational malls make up >60% of NAV

Following 3 new malls opening in China in 2011 and increased stakes in Minhang and Hongkou Plaza, operational malls make up 62% by NAV (Sep 2011: 40%), and will be further enlarged to 71% by end-2012. CMA said 2012 will be an inflection point for CMA as the group enlarges its operational malls portfolio.

Fig 5: China malls opening by NAV of \$4bn as at 31 Dec 2011



Source: Company





Fig 6: Total assets by country (ex. cash holding)

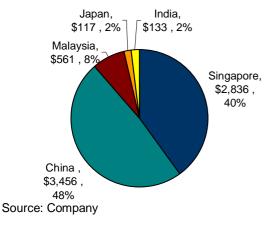


Fig 7: Results by country

	Revenue			Earnings before interest & tax			
	FY 2011 S\$'000	FY 2010 S\$'000	Change %	FY 2011 S\$'000	FY 2010 S\$'000 (restated)	Change %	
Singapore (6)	104,047	108,679	(4.3)	256,151	475,962	(46.2)	
China	104,412	78,680	32.7	306,638	89,426	242.9	
Malaysia	28,876	49,520	(41.7)	60,757	52,644	15.4	
Japan	4,433	4,699	(5.7)	(17,780)	(8,336)	113.3	
India	4,405	3,824	15.2	(3,895)	(6,284)	(38.0)	
Total	246,173	245,402	0.3	601,871	603,412	(0.3)	

Note : ⁽⁶⁾ EBIT includes headquarters cost of S\$64.1 million (FY 2010: S\$53.7 million) and provision for Hong Kong listing expense of S\$16.3 million (4Q 2010: Nil).

Source: Company

Fig 8: 2 malls opening in Singapore



The Star Vista

Source: Company





Fig 9: 7 malls opening in China

Raffles City Ningbo, Ningbo

Source: Company

RNAV









RNAV Per share (S\$'mil) (S\$) Stake SG Jurong Gateway 50.0% 506.06 0.13 Bedok Town Centre 50.0% 466.59 0.12 ION Orchard 50.0% 1397.16 0.36 The Orchard Residences 50.0% 9.88 0.00 One-North (retail zone) 100.0% 377.13 0.10 China CMCIF 885.77 0.23 CRCDF II 323.16 0.08 CRIF 432.54 0.11 RCCF 388.19 0.10 Directly held / held with joint venture partners 1053.00 0.27 Malaysia Queensbay Mall 294.92 0.08 Japan 171.56 0.04 India 92.72 0.02 Listed entities @ book value NAV/share S\$ 1.28 CRCT 27.4% 219.15 0.06 CMMT RM 1.10 35.7% 241.57 0.06 CMT 29.9% 0.38 S\$ 1.56 1483.10 FY11 P/E @ 15x Fund and REIT management business 750.00 0.19 GAV 9092.49 2.34 Less: FY12E net debt (cash) and committed Capex 0.26 1011.56 RNAV 8080.93 RNAV/share (S\$) 2.08 Discount to RNAV 15% Fair value (S\$) 1.77



CapitaMalls Asia Ltd Singapore Equities Research 13 February 2012



Valuation Ratios PRE (X), adj. 14.0. 42.4. 30.6. 26.2. 20.4. PB (X) 1.0 0.9 0.9 0.9 0.9 0.9 0.9 PB (X) 1.4.0 46.8 24.3 70.2 59.5 46.0 Dividend Yield (%) 1.4.% 2.0% 2.0% 2.0% 2.0% Per share data (SGD) 1.4.% 2.0% 2.0% 2.0% 2.0% PS, reported 0.14 0.12 0.05 0.06 0.07 DPS 0.02 0.03 0.03 0.03 0.03 Growth & Margins (%) 16.0 1.62 1.65 1.69 Growth EBITDA 257.5% 92.8% -66.4% 18.0% 29.2% EBITDA 257.5% 92.8% 66.4% 18.0% 29.2% EBITDA margin 54.9% 105.5% 43.2% 40.8% 36.4% EBITDA margin 22.0% 102.7% 38.6% 36.2% 3	FYE Dec	FY10	FY11	FY12F	FY13F	FY14F
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Per share data (SGD) EFS, reported 0.14 0.12 0.05 0.06 0.07 EPS, adj. 0.11 0.03 0.05 0.06 0.07 DPS 0.02 0.03 0.03 0.03 0.03 0.03 BVPS 1.50 1.60 1.62 1.65 1.69 Growth & Margins (%) <t< td=""><td>EV/EBITDA (X), adj.</td><td>46.8</td><td>24.3</td><td>70.2</td><td>59.5</td><td>46.0</td></t<>	EV/EBITDA (X), adj.	46.8	24.3	70.2	59.5	46.0
EPS, reported 0.14 0.12 0.05 0.06 0.07 EPS, adj. 0.11 0.03 0.03 0.03 0.03 0.03 0.03 DPS 0.02 0.03 0.03 0.03 0.03 0.03 0.03 Growth & Margins (%)	Dividend Yield (%)	1.4%	2.0%	2.0%	2.0%	2.0%
EPS, adj. 0.11 0.03 0.05 0.06 0.07 DPS 0.02 0.03 0.03 0.03 0.03 BVPS 1.50 1.60 1.62 1.65 1.69 Growth & Margins (%) Growth Revenue 7.2% 0.3% -15.4% 24.8% 44.9% EBITDA 257.5% 92.8% -65.4% 18.0% 22.2% BIT 303.5% 98.3% -68.2% 17.0% 30.7% Net income, adj. 95.0% -67.0% 38.7% 16.5% 28.4% Margins EBITDA margin 52.0% 102.7% 38.6% 36.2% 32.6% Net Profit Margin 223.7% 200.8% 92.3% 86.0% 75.9% ROE (%) 9.6% 7.6% 3.0% 3.5% 4.3% ROA (%) 8.0% 6.1% 2.2% 2.4% 2.9% Net Debt/(Cash) (618) 254 1012 1640 2030 Net Gaaring (X)	Per share data (SGD)					
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BVPS 1.50 1.60 1.62 1.65 1.69 Growth & Margins (%) Growth Construction Construction <thconstructio< td=""><td>EPS, adj.</td><td>0.11</td><td>0.03</td><td>0.05</td><td>0.06</td><td>0.07</td></thconstructio<>	EPS, adj.	0.11	0.03	0.05	0.06	0.07
$\begin{tabular}{ c c c c c c c c c c c c c c c c c c c$	DPS	0.02	0.03	0.03	0.03	0.03
Growth 7.2% 0.3% -15.4% 24.8% 44.9% BITDA 257.5% 92.8% -65.4% 18.0% 29.2% BIT 303.5% 98.3% -68.2% 17.0% 30.7% Net Income, adj. 95.0% -67.0% 38.7% 16.5% 28.4% Margins EBITDA margin 54.9% 105.5% 43.2% 40.8% 36.4% EBIT margin 52.0% 102.7% 38.6% 36.2% 32.6% Net Profit Margin 223.7% 200.8% 92.3% 86.0% 75.9% Key Ratios 76.6% 3.0% 3.5% 4.3% ROA (%) 9.6% 7.6% 3.0% 3.5% 4.3% ROA (%) 8.0% 6.1% 2.2% 2.4% 2.9% Net Debt/(Cash) (618) 254 1012 1640 2030 Net Gearing (X) Net Cash 3.9% 15.4% 24.6% 29.7% Income Statement (SGD m.) 7 7 <t< td=""><td>BVPS</td><td>1.50</td><td>1.60</td><td>1.62</td><td>1.65</td><td>1.69</td></t<>	BVPS	1.50	1.60	1.62	1.65	1.69
Revenue 7.2% 0.3% -15.4% 24.8% 44.9% EBITDA 257.5% 92.8% -65.4% 18.0% 29.2% EBIT 303.5% 98.3% -68.2% 17.0% 30.7% Net Income, adj. 95.0% -67.0% 38.7% 16.5% 28.4% Margins BITDA margin 54.9% 105.5% 43.2% 40.8% 36.4% BIT margin 52.0% 102.7% 38.6% 36.2% 32.6% Net Profit Margin 223.7% 200.8% 92.3% 86.0% 75.9% ROE (%) 9.6% 7.6% 3.0% 3.5% 4.3% ROA (%) 8.0% 6.1% 2.2% 2.4% 2.9% Net Debt/(Cash) (618) 254 1012 1640 2030 Net Gearing (X) Net Cash 3.9% 15.4% 24.6% 29.7% Income Statement (SGD m.) T 7 10 12 14 BIT DA 135 260	Growth & Margins (%)					
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EBIT 303.5% 98.3% -68.2% 17.0% 30.7% Net Income, adj. 95.0% -67.0% 38.7% 16.5% 28.4% Margins EBITDA margin 54.9% 105.5% 43.2% 40.8% 36.4% EBIT margin 52.0% 102.7% 38.6% 36.2% 32.6% Net Profit Margin 223.7% 200.8% 92.3% 86.0% 75.9% Key Ratios ROE (%) 9.6% 7.6% 3.0% 3.5% 4.3% ROA (%) 8.0% 6.1% 2.2% 2.4% 2.9% Net Debt/(Cash) (618) 254 1012 1640 2030 Net Gearing (X) Net Cash 3.9% 15.4% 24.6% 29.7% Income Statement (SGD m.) Revenue 245 246 208 260 376 EBITDA 135 260 90 106 137 Depreciation & Amortisation 7 7 10 12	Revenue	7.2%	0.3%	-15.4%	24.8%	44.9%
Net Income, adj. 95.0% -67.0% 38.7% 16.5% 28.4% Margins EBITDA margin 54.9% 105.5% 43.2% 40.8% 36.4% EBIT margin 52.0% 102.7% 38.6% 36.2% 32.6% Net Profit Margin 223.7% 200.8% 92.3% 86.0% 75.9% Key Ratios ROE (%) 9.6% 7.6% 3.0% 3.5% 4.3% ROE (%) 9.6% 7.6% 3.0% 3.5% 4.3% 2.9% Net Debt/(Cash) (618) 254 1012 1640 2030 Net Gearing (X) Net Cash 3.9% 15.4% 24.6% 29.7% Income Statement (SGD m.) Revenue 245 246 208 260 376 BIT DA 135 260 90 106 137 Depreciation & Amortisation 7 7 10 12 14 BIT 128 253 80 94 123	EBITDA	257.5%	92.8%	-65.4%	18.0%	29.2%
Margins EBITDA margin 54.9% 105.5% 43.2% 40.8% 36.4% EBIT margin 52.0% 102.7% 38.6% 36.2% 32.6% Net Profit Margin 223.7% 200.8% 92.3% 86.0% 75.9% Key Ratios 7.6% 3.0% 3.5% 4.3% ROE (%) 9.6% 7.6% 3.0% 3.5% 4.3% ROA (%) 8.0% 6.1% 2.2% 2.4% 2.9% Net Debt/(Cash) (618) 254 1012 1640 2030 Net Gearing (X) Net Cash 3.9% 15.4% 24.6% 29.7% Income Statement (SGD mn) Revenue 245 246 208 260 376 BITDA 135 260 90 106 137 Depreciation & Amortisation 7 7 10 12 14 BIT 128 253 80 94 123 Net Finance (Expense)/Income (26) (33)	EBIT	303.5%	98.3%	-68.2%	17.0%	30.7%
EBITDA margin 54.9% 105.5% 43.2% 40.8% 36.4% EBIT margin 52.0% 102.7% 38.6% 36.2% 32.6% Net Profit Margin 223.7% 200.8% 92.3% 86.0% 75.9% Key Ratios ROE (%) 9.6% 7.6% 3.0% 3.5% 4.3% ROA (%) 8.0% 6.1% 2.2% 2.4% 2.9% Net Debt/(Cash) (618) 254 1012 1640 2030 Net Gearing (X) Net Cash 3.9% 15.4% 24.6% 29.7% Income Statement (SGD mn) Revenue 245 246 208 260 376 EBIT DA 135 260 90 106 137 Depreciation & Amortisation 7 7 10 12 14 EBIT 128 253 80 94 123 Net Finance (Expense)/Income (26) (33) (50) (71) (97) Other items n/a n/a n/a n/a <	Net Income, adj.	95.0%	-67.0%	38.7%	16.5%	28.4%
EBIT margin 52.0% 102.7% 38.6% 36.2% 32.6% Net Profit Margin 223.7% 200.8% 92.3% 86.0% 75.9% Key Ratios	Margins					
Net Profit Margin 223.7% 200.8% 92.3% 86.0% 75.9% Key Ratios ROE (%) 9.6% 7.6% 3.0% 3.5% 4.3% ROA (%) 8.0% 6.1% 2.2% 2.4% 2.9% Net Debt/(Cash) (618) 254 1012 1640 2030 Net Gearing (X) Net Cash 3.9% 15.4% 24.6% 29.7% Income Statement (SGD mn) Revenue 245 246 208 260 376 BITDA 135 260 90 106 137 Depreciation & Amortisation 7 7 10 12 14 BIT 128 253 80 94 123 Net Finance (Expense)/Income (26) (33) (50) (71) (97) Other items n/a n/a n/a n/a n/a 1/a Profit Before Tax 578 569 207 240 307 Taxation (29) <td>EBITDA margin</td> <td>54.9%</td> <td>105.5%</td> <td>43.2%</td> <td>40.8%</td> <td>36.4%</td>	EBITDA margin	54.9%	105.5%	43.2%	40.8%	36.4%
Key Ratios ROE (%) 9.6% 7.6% 3.0% 3.5% 4.3% ROA (%) 8.0% 6.1% 2.2% 2.4% 2.9% Net Debt/(Cash) (618) 254 1012 1640 2030 Net Gearing (X) Net Cash 3.9% 15.4% 24.6% 29.7% Income Statement (SGD mn) Revenue 245 246 208 260 376 BITDA 135 260 90 106 137 Depreciation & Amortisation 7 7 10 12 14 BIT 128 253 80 94 123 Net Finance (Expense)/Income (26) (33) (50) (71) (97) Other items n/a n/a n/a n/a n/a n/a Associates & JVs 476 349 177 217 282 Profit Before Tax 578 569 207 240 307 Taxation (2	EBIT margin	52.0%	102.7%	38.6%	36.2%	32.6%
ROE (%) ROA (%) 9.6% 7.6% 3.0% 3.5% 4.3% ROA (%) 8.0% 6.1% 2.2% 2.4% 2.9% Net Debt/(Cash) Net Gearing (X) (618) 254 1012 1640 2030 Net Gearing (X) Net Cash 3.9% 15.4% 24.6% 29.7% Income Statement (SGD mn) Revenue 245 246 208 260 376 BITDA 135 260 90 106 137 Depreciation & Amortisation 7 7 10 12 14 BIT 128 253 80 94 123 Net Finance (Expense)/Income (26) (33) (50) (71) (97) Other items n/a n/a n/a n/a n/a 16 Associates & JV's 476 349 177 217 282 Profit Before Tax 578 569 207 240 307 Taxation (29) (74	Net Profit Margin	223.7%	200.8%	92.3%	86.0%	75.9%
ROA (%) 8.0% 6.1% 2.2% 2.4% 2.9% Net Debt/(Cash) Net Gearing (X) (618) 254 1012 1640 2030 Net Gearing (X) Net Cash 3.9% 15.4% 24.6% 29.7% Income Statement (SGD mn) Revenue 245 246 208 260 376 EBITDA 135 260 90 106 137 Depreciation & Amortisation 7 7 10 12 14 EBIT 128 253 80 94 123 Net Finance (Expense)/Income (26) (33) (50) (71) (97) Other items n/a n/a n/a n/a n/a n/a Associates & JV's 476 349 177 217 282 Profit Before Tax 578 569 207 240 307 Taxation (29) (74) (14) (17) (22)	Key Ratios					
Net Debt/(Cash) Net Gearing (X) (618) Net Cash 254 3.9% 1012 15.4% 1640 24.6% 2030 29.7% Income Statement (SGD mn) Provide Cash 245 246 208 260 376 Revenue 245 246 208 260 376 EBITDA 135 260 90 106 137 Depreciation & Amortisation 7 7 10 12 14 BIT 128 253 80 94 123 Net Finance (Expense)/Income (26) (33) (50) (71) (97) Other items n/a n/a <t< td=""><td>ROE (%)</td><td>9.6%</td><td>7.6%</td><td>3.0%</td><td>3.5%</td><td>4.3%</td></t<>	ROE (%)	9.6%	7.6%	3.0%	3.5%	4.3%
Net Gearing (X) Net Cash 3.9% 15.4% 24.6% 29.7% Income Statement (SGD mn) Revenue 245 246 208 260 376 Revenue 245 246 208 260 376 EBITDA 135 260 90 106 137 Depreciation & Amortisation 7 7 10 12 14 EBIT 128 253 80 94 123 Net Finance (Expense)/Income (26) (33) (50) (71) (97) Other items n/a n/a n/a n/a n/a n/a n/a n/a Profit Before Tax 578 569 207 240 307 Taxation (29) (74) (14) (17) (22)	ROA (%)	8.0%	6.1%	2.2%	2.4%	2.9%
Income Statement (SGD mn) Revenue 245 246 208 260 376 EBITDA 135 260 90 106 137 Depreciation & Amortisation 7 7 10 12 14 EBIT 128 253 80 94 123 Net Finance (Expense)/Income (26) (33) (50) (71) (97) Other items n/a n/a n/a n/a n/a 1/a Associates & JVs 476 349 177 217 282 Profit Before Tax 578 569 207 240 307 Taxation (29) (74) (14) (17) (22)	Net Debt/(Cash)	(618)	254	1012	1640	2030
Revenue 245 246 208 260 376 EBITDA 135 260 90 106 137 Depreciation & Amortisation 7 7 10 12 14 EBIT 128 253 80 94 123 Net Finance (Expense)/Income (26) (33) (50) (71) (97) Other items n/a n/a n/a n/a n/a 1/a Associates & JVs 476 349 177 217 282 Profit Before Tax 578 569 207 240 307 Taxation (29) (74) (14) (17) (22)	Net Gearing (X)	Net Cash	3.9%	15.4%	24.6%	29.7%
EBITDA 135 260 90 106 137 Depreciation & Amortisation 7 7 10 12 14 EBIT 128 253 80 94 123 Net Finance (Expense)/Income (26) (33) (50) (71) (97) Other items n/a n/a n/a n/a n/a n/a Associates & JVs 476 349 177 217 282 Profit Before Tax 578 569 207 240 307 Taxation (29) (74) (14) (17) (22)	Income Statement (SGDmn)					
Depreciation & Amortisation 7 7 10 12 14 EBIT 128 253 80 94 123 Net Finance (Expense)/Income (26) (33) (50) (71) (97) Other items n/a n/a n/a n/a n/a n/a n/a n/a Profit Before Tax 578 569 207 240 307 Taxation (29) (74) (14) (17) (22)	Revenue	245	246	208	260	376
EBIT 128 253 80 94 123 Net Finance (Expense)/Income (26) (33) (50) (71) (97) Other items n/a n/a n/a n/a n/a n/a Associates & JVs 476 349 177 217 282 Profit Before Tax 578 569 207 240 307 Taxation (29) (74) (14) (17) (22)	EBITDA	135	260	90	106	137
Net Finance (Expense)/Income (26) (33) (50) (71) (97) Other items n/a n/a n/a n/a n/a n/a n/a Associates & JVs 476 349 177 217 282 Profit Before Tax 578 569 207 240 307 Taxation (29) (74) (14) (17) (22)	Depreciation & Amortisation	7	7	10	12	14
Other items n/a n/a <th< td=""><td>EBIT</td><td>128</td><td>253</td><td>80</td><td>94</td><td>123</td></th<>	EBIT	128	253	80	94	123
Associates & JVs 476 349 177 217 282 Profit Before Tax 578 569 207 240 307 Taxation (29) (74) (14) (17) (22)	Net Finance (Expense)/Income	(26)	(33)	(50)	(71)	(97)
Profit Before Tax 578 569 207 240 307 Taxation (29) (74) (14) (17) (22)	Other items	n/a	n/a	n/a	n/a	n/a
Taxation (29) (74) (14) (17) (22)	Associates & JVs	476	349	177	217	282
	Profit Before Tax	578	569	207	240	307
	Taxation	(29)	(74)	(14)	(17)	(22)
Profit After Tax 549 494 192 223 286	Profit After Tax	549	494	192	223	286
Non-controlling Interest 8 38 4 4 4	Non-controlling Interest	8	38	4	4	4
Net Income, reported 541 456 188 219 282	Net Income, reported	541	456	188	219	282
Net Income, adj. 412 136 188 219 282	Net Income, adj.	412	136	188	219	282

Source: PSR

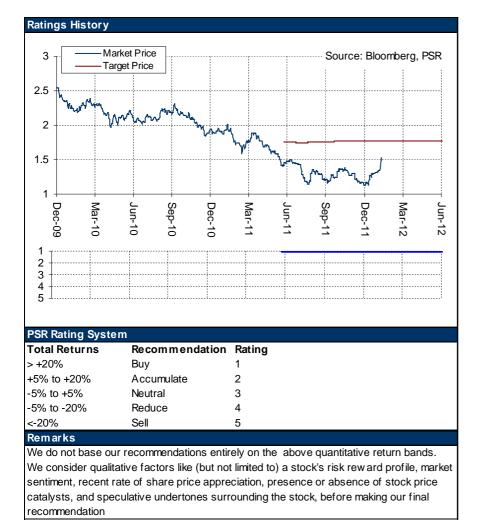




FYE Dec	FY10	FY11	FY12F	FY13F	FY14F
Balance Sheet (SGD m n)					
PPE	13	16	18	16	17
Intangibles	0	0	0	0	0
Associates & JVs	4,163	4,658	5,104	5,595	6,095
Investments	593	1,679	2,039	2,299	2,459
Others	396	523	523	523	523
Total non-current assets	5,166	6,876	7,683	8,433	9,095
Inventories	0	0	0	0	0
Accounts Receivables	498	218	214	219	231
Investments	0	0	0	0	0
Cash	1,318	975	1,125	940	786
Others	0	0	0	0	0
Total current assets	1,817	1,193	1,339	1,159	1,018
Total Assets	6,982	8,069	9,022	9,592	10,112
Short term loans	12	239	70	195	384
Accounts Payables	295	213	184	204	318
Others	58	51	51	51	51
Total current liabilities	366	504	306	451	753
Long term loans	688	991	2,066	2,384	2,433
Others	40	107	107	107	107
Total non-current liabilities	728	1,097	2,172	2,491	2,540
Non-controlling interest	60 5 000	250	254	258	263
Shareholder Equity	5,829	6,227	6,299	6,401	6,566
Cashflow Statements (SGDmn)					
CFO					
PBT	549	494	192	223	286
Adjustments	(493)	(483)	(126)	(141)	(172)
Cash from ops before WC changes	56	12	66	82 [´]	113
WC changes	19	30	(25)	14	102
Cash generated from ops	75	41	41	97	215
Taxes paid, net	(20)	(33)	(14)	(17)	(22)
Interest paid	Ó	Ó	Ó	Ó	Ó
Cashflow from ops	55	8	26	80	194
CFI					
CAPEX, net	(6)	(10)	(11)	(10)	(15)
Dividends from associates & JVs	99	332	177	217	282
Dividends/Interest from Investments	5	6	24	24	24
Purchase/sale of investments	722	(572)	(360)	(260)	(160)
Investments in subs & associates	(199)	(475)	(446)	(491)	(501)
Others	0	0	0	0	0
Cashflow from investments	622	(719)	(617)	(521)	(370)
CFF					
Share issuance	0	0	0	0	0
Purchase of treasury shares	0	0	0	0	0
Loans, net of repayments	139	509	856	373	140
Dividends to minority interests	0	(0)	0	0	0
Dividends to shareholders & capital reduction	(39)	(136)	(117)	(117)	(117)
Others	0	0	0	0	0
Cashflow from financing	100	373	739	256	23
Net change in cash	777	(338)	149	(185)	(153)
Effects of exchange rates	(2)	(4)	0	0	0
CCE, end	1,318	975	1,125	940	786
Source: PSR					











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