

# Thai Beverage

#### New additions to reach greater heights

#### SINGAPORE | CONSUMER | 1Q18 RESULTS

- 1Q18 Revenue/Adjusted PATMI met 22%/18% of our full year expectations
- Slower-than-expected domestic alcohol beverage, mitigated by improvement in nonalcoholic beverages and food business
- Earnings weighed by lower associates contributions, THB2.3bn non-recurring acquisition expenses and higher finance costs
- Next to watch in 2Q18: First contribution from Sabeco (as consolidated subsidiary basis)
- Maintained BUY with lower SOTP-derived TP of S\$1.05 (previously S\$1.18)

#### Results at a glance

| THB' tn                  | 1Q18 | 1Q17 | YoY (%) | Comments   |
|--------------------------|------|------|---------|--|
| Spirits                  | 24.8 | 26.3 | -5.8%   | Lower ASP despite sales volume +0.6% YoY, due to newly-acquired Grand Royal Group          |
| Beer                     | 14.4 | 15.0 | -4.0%   | Sales volume -6.2% YoY   |
| Non-alcoholic beverages  | 4.1  | 3.9  | 5.8%    | Higher sales volume in Drinking Water (+8.7% YoY)<br>and Carbonated Soft Drink (+9.5% YoY) |
| Food                     | 2.3  | 1.6  | 42.3%   | Contribution from newly-acquired Spice of Asia and the QSR of Asia restaurants             |
| Revenue                  | 45.6 | 46.8 | -2.6%   | As above   |
| Gross                    | 13.9 | 14.3 | -2.9%   | Gross Profit Margin unchanged at 30.5%   |
| Core EBITDA, ex. FNN/FCL | 7.1  | 8.7  | -18.0%  | Higher SG&A expenses   |
| and non-recurring cost   |      |      |         | Core EBITDA Margin -2.9pp to 15.7%   |
| NPAT                     | 3.0  | 7.7  | -61.0%  | Lower F&N/FCL contribution (-57.5% YoY);   |
|                          |      |      |         | THB2.3bn one-off acquisition costs; and  |
|                          |      |      |         | Higher finance costs related to Sabeco acquisition   |
|                          |      |      |         | Ex. the above, NPAT, adj21.9% YoY  |
| PATMI, adjusted          | 5.3  | 7.7  | -31.8%  | Ex. non-recurring one-off acquisition costs  |

Source: Company, PSR

#### The positives

- + Higher net profit of Food business (+2,080% YoY) and narrowed net loss of NAB business (-5% YoY). Food margins improved on inorganic growth. Excluding the contribution from newly acquired Spice of Asia and KFC stores, 1Q18 Food Revenue grew 3.2% YoY. Non-alcoholic beverages (NAB) narrowed net loss on lower advertising and promotion expenses, despite additional cost arising from the introduction of an excise tax for sugar.
- + **Strong International spirits sales (+249% YoY)** buoyed mainly by the contribution from the newly acquired Grand Royal Group. In addition, strong performances from (i) existing businesses in the US, UK, Germany, (ii) new distribution in Asia, and (iii) pick-up in sales for OEM brands.

#### The negatives

**Private consumption in the domestic alcoholic beverage recovered at a slower-thanexpected pace post- mourning period**, as it coincides with the new Excise Tax Act (in effective since 16 Sep-17). Sales agents' destocking dragged local alcoholic sales in 1Q18.

The Group recorded lower sales from Spirits (-12.8% YoY, ex. Grand Royal) and Beer sales (-4.0% YoY). On a brighter note, it **maintained its market share in beer business at c.38%**.



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#### 22 February 2018

# BUY (Maintained)LAST CLOSE PRICESGD 0.84FORECAST DIVSGD 0.02TARGET PRICESGD 1.05TOTAL RETURN28.5%

#### COMPANY DATA

| BLOOM BERG CODE               | THBEV SP    |
|-------------------------------|-------------|
| O/S SHARES (MN) :             | 25,111      |
| MARKET CAP (USD mn / SGD mn): | 15831/20968 |
| 52 - WK HI/LO (SGD) :         | 0.99 / 0.83 |
| 3M Average Daily T/O (mn) :   | 22.66       |
|                               |             |

# MAJOR SHAREHOLDERS (%) SIRIWANA COMPANY LIMITED 45.27% MAXTOP MANAGEMENT CORP 17.23% THE CAPITAL GROUP COMPANIES INC 5.04%

#### PRICE PERFORMANCE (%)

|           | 1M TH  | 3 M T H | 1Y R   |
|-----------|--------|---------|--------|
| COMPANY   | (7.2)  | (9.7)   | (10.3) |
| STIRETURN | (0.80) | 3.06    | 17.28  |
|           |        |         |        |

#### PRICE VS. STI



Source: Bloomberg, PSR

#### **KEY FINANCIALS**

| Y/E Sep             | 9 M 16 | F Y 17 | FY 18 e | FY 19 e |
|---------------------|--------|--------|---------|---------|
| Revenue (THB bn)    | 139.2  | 190.0  | 241.6   | 258.3   |
| EBITDA (THB bn)     | 23.5   | 32.7   | 38.4    | 42.5    |
| NPAT, adj. (THB bn) | 18.9   | 26.0   | 30.4    | 30.4    |
| EPS, adj. (THB)     | 0.75   | 1.37   | 1.12    | 1.21    |
| EPS, adj. (SCents)  | 2.87   | 4.13   | 4.86    | 4.83    |
| PER, adj. (x)       | 33.6   | 22.9   | 17.2    | 17.3    |
| P/BV, (x)           | 5.1    | 4.5    | 3.5     | 3.2     |
| DPS(THB)            | 2.87   | 4.13   | 4.86    | 4.83    |
| DPS (SCents)        | 2.36   | 2.74   | 2.31    | 2.50    |
| Div Yield (%)       | 2.5%   | 2.9%   | 2.8%    | 3.0%    |
| ROE (%)             | 16.0%  | 20.9%  | 22.4%   | 20.2%   |

Source: Company Data, PSR est.

#### Valuation Method

Sum-of-parts

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P PhillipCapital

- Absence of contribution from Saigon Beer–Alcohol–Beverage Joint Stock Corporation (Sabeco) to 1Q18 results weighed on earnings. Results from Sabeco was not included in the Group's 1Q18 results due to the timing of its acquisition (29 Dec-17).
  - (a) THB2.3bn non-recurring acquisitions cost. Except Sabeco's, all acquisition costs are matched with respective earnings contribution. 93.9% of the acquisition costs (or THB2.2bn) is from Sabeco acquisition.
  - (b) Higher finance costs related to Sabeco acquisition

#### Outlook

**Near term pressures with long-term positive.** Management is cautiously optimistic on a better on-trade consumption for alcoholic beverages in 2Q18, owing to sales agents' lower inventory level seen in Jan-18. Nonetheless, the Group shared that Thailand's demand for Beer and Brown Spirits *contracted* by 7% and 9% YoY respectively in Jan-18, based on a third party survey. In 1Q18 (Oct-Dec17), Beer sales *contracted* by 9-10% YoY.

We maintained our view that on-trade consumption should turnaround in FY18 after the effect of mourning period and excise tax hike in Thailand subside. A broader economic recovery in Thailand would help to support consumer sentiment and purchasing power; while the FIFA World Cup is likely to boost beer sales. In addition, Sabeco's results of operations and cash flows will be consolidated at Group's level starting from 2Q18 onwards.

On the other hand, we expect SG&A expenses to remain elevated, as advertising and promotional activities normalised to pre-mourning period level (before Oct-16). Nonetheless, overall cost trends are stable. Earlier, management guided that it plans to review its pricing strategy in FY18 to expand margins.

### On a longer period, the four newly acquired businesses should fuel growth in its three core pillars – Spirits, Beer and Food.

To recap:

- (a) Strong brand equity and market positioning of the acquired businesses could potentially lift the Group's margins. Grand Royal and Sabeco have significant, if not dominant, share in respective market.
- (b) Faster access to tapping into high growth Southeast Asian market. This is also consistent with the Group's Vision 2020, i.e. becoming the largest beverage company in Southeast Asia.
- (c) Unlocking value from potential synergies with partnership with Yum Thailand, Grand Royal Group, and Sabeco. The Group could leverage on the pervasive network of these three groups to distribute its core products.

#### Maintained BUY with lower SOTP-derived TP of S\$1.05 (previously S\$1.18)

After taking into considerations of (a) the potential earnings from its new revenue streams from its newly acquired businesses, (b) the finance costs from the loans to fund its acquisition spree and (c) the non-recurring acquisition costs, we saw a net increase in FY18e Revenue/Core EBITDA/Adjusted PATMI by 17.9%/4.1%/2.6% higher respectively. We have also adjusted our EV/EBITDAs of respective business segments to be in line with their global/local peers (See Figure 2).

#### Potential re-rating catalysts:

- Higher economic interest of Sabeco
- Margin expansion in conjunction with the excise tax hike
- A faster turnaround in non-alcoholic beverages (the Group targets to breakeven by 2020)

Thai economy grew 3.9% YoY in 2017, accelerating from 3.3% growth in 2016. Meanwhile, tourism-related sector saw a recovery in 4Q17, with 19.5% YoY more foreign tourists visiting Thailand.

Thai government expects the momentum to continue into 2018, with GDP growth forecast between 3.6-4.6%. Thailand's general election is scheduled to take place in Nov-18, which could lead to higher government spending and FDI.



#### 4 acquisitions to fuel growth in its 3 core pillars

#### Contributions from newly acquired businesses to 1Q18 results:

• Grand Royal: 7.4% of 1Q18 Spirits Revenue

Separately,

- (a) Grand Royal Group's 31 Dec-17 quarterly result reported growth in Volume, Sales and Net profit.
- (b) 1Q18 is seasonally strong quarter in Myanmar. Based on the results contributed to ThaiBev (see Figure 1), net margin is at high 25%. Management expects full year net margin of c.20% from Grand Royal Group.
- Sabeco: Nil; Full consolidation on Sabeco's financial statements starting 2Q18 onwards
- (a) Currently, only assets and liabilities were included in the consolidated statements
  - of financial position.
  - (b) Reviewing economic interest, which could be higher than the Group's effective interest of 26.26%.
  - (c) Sabeco's FY17 results reported annual sales revenue +12%, volume +8% and earnings +8% YoY.
- Spice of Asia and KFC: 27.5% of 1Q18 Food Revenue
   (a) 1Q18 is seasonally stronger for the newly acquired Food businesses.

## We took Spirits and Food's 1Q18 results and Sabeco's FY17 results as base case assumptions

- Grand Royal: c.8% of FY18/19e Spirits Revenue
- Sabeco (Assuming a minimum of 26.26% effective interest): c.37% of FY18e Beer Revenue (only 3 quarters in FY18e), and c.43% of FY19e Beer Revenue
- Spice of Asia and KFC: c.27% of FY18/19e Food Revenue

Also, we have factored in the higher distributions to non-controlling interest.

#### Financing and debt management

- Debt level jumped on acquisition of Sabeco
- (a) Due to the extremely tight timeline of the competitive offering, the Company (ThaiBev and BeerCo) obtained bridging loans from various local and foreign banks to fund the acquisition of Sabeco in the 1Q18
  - Total amount of c.THB163,960mn (61% in THB and 39% in USD)
  - > The loans will be repayable within a 24-month period
  - Average interest costs less than 3%; Floating interest rate
- (b) The Company then extended loans to Vietnam Beverage (its 49%-owned indirect associate) to secure the initial financing to fund the acquisition of Sabeco
  - Interest chargeable on the loans by BeerCo to Vietnam Beverage is higher than cost-of-funds of BeerCo
  - The loans will be repayable within a 12-month period and will be secured by, among other things, Sabeco's shares acquired by Vietnam Beverage
- Loans from financial institutions for acquisitions increased c.THB192,263mn to THB229,526mn in end-1Q18
- ThaiBev was downgraded by the 3 credit rating agencies, i.e. TRIS Rating Co., Ltd., Moody's Investors Service and Fitch Ratings. Its corporate rating remains investment grade.
- The Company plans to take out short term debts and convert into THB-denominated fixed rate long-term loan in appropriate time – 50% within 2018 and the rest by next year. Meanwhile, it will use its free cash flow from its existing operations and dividends received from its acquisitions, if any, to pare down debt.

**75% shareholding interest in Grand Royal Group** to operate spirits business in Myanmar

53.59% shareholding interest in Sabeco, a listed company in Ho Chi Minh Stock Exchange (HOSE), to operate mainly in beer business

**76% shareholding interest in Spice of Asia Co., Ltd**. to operate 10 stores of restaurants serving hotpot and Thai food

**252 existing KFC stores in Thailand.** ThaiBev is the largest franchisees of KFC in Thailand. It targets to open at least 20 new outlets by end-CY2018.

ThaiBev is entitled to the dividend payout from the Sabeco shares collateral

Thailand's benchmark policy rate is at 1.5% (unchanged since Apr-15)

Our FY18e free cash flow stood at THB20.36bn.



#### THAI BEVERAGE RESULTS

#### Figure 1: The acquired businesses registered higher net margins compared to the Group's existing businsses

|         |    |                         |                 | Group's         | Cash          | Revenue               | Net profit            | Acquisition-   | Net profit ex.    |             |             |
|---------|----|-------------------------|-----------------|-----------------|---------------|-----------------------|-----------------------|----------------|-------------------|-------------|-------------|
|         |    |                         | Date of         | Effective       | Consideration | Contribution to       | Contribution to       | related costs  | acquisition costs | Implied     | Implied Net |
|         |    |                         | Completion      | Interest (%)    | (THB mn)      | ThaiBev (THB mn)      | ThaiBev (THB mn)      | (THB mn)       | (THB mn)          | PER* (x)    | Margin (%)  |
| Food    | Α. | Spice of Asia Co., Ltd. | 3-Oct-17        | 76%             | 114.5         | 37.6                  | 4.0                   | 0.8            | 4.8               | 6.0         | 12.8%       |
| FOOd    | В. | KFC stores              | 1-Dec-17        | 100%            | 10,704.0      | 601.8                 | (28.5)                | 54.3           | 25.8              | 103.7       | 4.3%        |
| Spirits | C. | Grand Royal Group       | 12-Oct-17       | 75%             | 23,255.0      | 1,822.3               | 455.4                 | 89.2           | 544.6             | 10.7        | 29.9%       |
| Beer    | D. | Sabeco                  | 29-Dec-17       | 26.26%          | 152,180.0     | To be consolida       | ted from 2Q18         | 2,206.2        |                   | 41.9        | 14.2%       |
|         |    |                         |                 | TOTAL           | 186,253.50    |                       |                       | 2,350.46       |                   |             |             |
|         | Cu | rrent Cash and cash eq  | uivalents (as   | at 31 Dec-17)   | 9,929.21      |                       |                       |                |                   |             |             |
|         |    | 1Q1                     | 8 Net Operati   | ng Cash Flow    | 29,573.01     |                       |                       |                |                   |             |             |
|         |    | Gi                      | ross Debt (as   | at 31 Dec-17)   | 49,503.25     |                       |                       |                |                   |             |             |
|         |    |                         | Net Deb         | t to Equity (x) | 1.45          |                       |                       |                |                   |             |             |
|         |    | Ν                       | let Debt to T12 | M EBITDA (x)    | 5.30          | *Included acquisition | on-related costs; whi | lst in absence | of Sabeco's opera | ting result | ts          |

\* Implied PER is calculated based on annualised quarter earnings ended 31 Dec-17; except for Sabeco

Sabeco's FY17 Revenue: THB47,830.74mn; FY17 Net Income: THB6,770.798mn (Assume VND/THB: 0.0014)

Source: Company, Bloomberg, PSR

#### Figure 2:

| Sum-of-parts Valuation    |          |          |            |          |
|---------------------------|----------|----------|------------|----------|
|                           | Mkt Cap  | EV       | EV to THBE |          |
| Equity affiliate          | (THB mn) | (THB mn) | Stake (%)  | (THB mn) |
| Fraser and Neave, Limited | 82,090   | 96,575   | 28.53      | 27,553   |
| Frasers Property Limited  | 140,732  | 550,610  | 28.44      | 156,593  |
|                           |          |          |            | 184,146  |

|                              | FY18e EBITDA | Pegged Fwd    | Peer's Fwd    | EV to THBEV |                           |
|------------------------------|--------------|---------------|---------------|-------------|---------------------------|
| Core Businesses              | (THB mn)     | EV/EBITDA (x) | EV/EBITDA (x) | (THB mn)    |                           |
| Spirits                      | 28,335       | 19            | 19.2          | 538,364     | In line with global peers |
| Beer                         | 7,849        | 14            | 14.3          | 109,893     | In line with global peers |
| Non-alcoholic beverages      | 958          | 16            | 16.8          | 15,334      | In line with global peers |
| Food                         | 1,289        | 15            | 15.5          | 19,337      | In line with local peers  |
|                              | 38,432       |               |               | 682,928     |                           |
| Total EV (THB mn)            | 867,075      |               |               |             |                           |
| Less: Debt                   | 228,642      |               |               |             |                           |
| Less: Minority Interest      | 21,173       |               |               |             |                           |
| Plus: Cash                   | 22,346       |               |               |             |                           |
| Total Market Value (THB mn)  | 639,605      |               |               |             |                           |
| *Exchange rate (THB/SGD)     | 24.17        |               |               |             |                           |
| FY18e Market Value (S\$ mn)* | 26,462.76    |               |               |             |                           |
| Total Sum-of-parts           |              |               |               |             |                           |
| No. of shares (mn)           | 25,110.03    |               |               |             |                           |
| NAV/Share (TP S\$)           | 1.05         |               |               |             |                           |
| Current share price (S\$)    | 0.835        |               |               |             |                           |
| % upside/downside            | 26.2%        |               |               |             |                           |
| FY18e EPS (THB)              | 1.12         |               |               |             |                           |
| FY18e EPS (SCents)*          | 4.63         |               |               |             |                           |
| Implied FY18e P/E (x)        | 22.8         |               |               |             |                           |
| Source: Bloomberg, PSR       |              |               |               |             |                           |

#### **Financials**

#### Income Statement

| Y/E Sep, THB mn             | FY15    | 9M16    | FY17    | FY18e   | FY19e   |
|-----------------------------|---------|---------|---------|---------|---------|
| Revenue                     | 172,049 | 139,153 | 189,997 | 241,642 | 258,268 |
| Gross profit                | 50,219  | 41,562  | 58,099  | 72,140  | 76,674  |
| EBITDA                      | 29,070  | 23,516  | 32,675  | 38,432  | 42,492  |
| Depreciation & Amortisation | (4,400) | (3,293) | (4,308) | (5,749) | (6,041) |
| Associates & JVs            | 3,926   | 3,375   | 4,073   | 2,416   | 2,583   |
| Otheritems                  | 3,720   | (143)   | 8,311   | 6,457   | 6,063   |
| EBIT                        | 24,670  | 20,223  | 28,367  | 32,683  | 36,451  |
| Net Finance Inc/(Exp)       | (1,344) | (776)   | (939)   | (1,730) | (2,011) |
| Profit Before Tax           | 30,972  | 22,679  | 39,812  | 39,826  | 43,086  |
| Taxation                    | (4,508) | (3,643) | (5,132) | (6,770) | (7,325) |
| Profit After Tax            | 26,464  | 19,036  | 34,681  | 33,055  | 35,761  |
| - Non-controlling interest  | 0       | 117     | 171     | 4,958   | 5,364   |
| Net profit, reported        | 26,463  | 18,920  | 34,510  | 28,097  | 30,397  |
| Net profit, adj.            | 26,463  | 18,920  | 26,013  | 30,447  | 30,397  |

#### Per share data (THB)

| Y/E Sep                     | FY15  | 9M16  | FY17  | FY18e | FY19e |
|-----------------------------|-------|-------|-------|-------|-------|
| EPS, reported               | 1.05  | 0.75  | 1.37  | 1.12  | 1.21  |
| EPS, adj.                   | 0.85  | 0.73  | 1.01  | 1.17  | 1.17  |
| DPS                         | 0.61  | 0.60  | 0.67  | 0.56  | 0.61  |
| BVPS                        | 4.62  | 4.78  | 5.13  | 5.69  | 6.29  |
| Per share data (SGD Cents)* |       |       |       |       |       |
| Y/E Sep                     | FY15  | 9M16  | FY17  | FY18e | FY19e |
| EPS, reported               | 4.15  | 2.97  | 5.62  | 4.63  | 5.00  |
| EPS, adj.                   | 3.36  | 2.87  | 4.13  | 4.86  | 4.83  |
| DPS                         | 2.40  | 2.36  | 2.74  | 2.31  | 2.50  |
| BVPS                        | 18.16 | 18.84 | 20.96 | 23.53 | 25.98 |
|                             | 10.10 | 10101 |       |       |       |

| Y/E Sep, THB mn               | FY15    | 9M16                    | FY17                    | FY18e   | FY19e   |
|-------------------------------|---------|-------------------------|-------------------------|---------|---------|
| ASSETS                        |         |                         |                         |         |         |
| PPE                           | 46,921  | 47,871                  | 48,532                  | 58,054  | 58,547  |
| Intangibles                   | 7,228   | 7,237                   | 7,157                   | 184,346 | 184,346 |
| Investments in Assoc/JV       | 75,737  | 78,463                  | 78,373                  | 80,789  | 83,372  |
| Others                        | 4,003   | 3,978                   | 4,258                   | 7,852   | 7,852   |
| Total non-current assets      | 133,889 | 137,549                 | 138,319                 | 331,042 | 334,117 |
| Accounts receivables          | 4,501   | 3,309                   | 3,248                   | 5,358   | 5,632   |
| Cash                          | 3,490   | 5,059                   | 9,929                   | 22,346  | 31,496  |
| Inventories                   | 35,204  | 38,145                  | 37,761                  | 48,761  | 52,239  |
| Others                        | 4,933   | 3,590                   | 4,983                   | 15,585  | 15,585  |
| Total current assets          | 48,128  | 50,104                  | 55,921                  | 92,049  | 104,951 |
| Total Assets                  | 182,017 | 187,653                 | 194,240                 | 423,091 | 439,069 |
| LIABILITIES                   |         |                         |                         |         |         |
| Accounts payables             | 9,854   | 9,831                   | 11,265                  | 16,751  | 17,406  |
| Short term loans              | 18,678  | 19,330                  | 31,058                  | 59,913  | 54,673  |
| Others                        | 4,558   | 3,658                   | 5,347                   | 9,211   | 9,211   |
| Total current liabilities     | 33,090  | 32,819                  | 47,671                  | 85,874  | 81,290  |
| Long term loans               | 25,883  | 27,089                  | 10,000                  | 169,000 | 169,000 |
| Others                        | 3,778   | 4,033                   | 4,056                   | 4,215   | 4,215   |
| Total non-current liabilities | 29,661  | 31,122                  | 14,057                  | 173,215 | 173,215 |
| Total Liabilities             | 62,751  | 63,941                  | 61,727                  | 259,089 | 254,504 |
| EQUITY                        |         |                         |                         |         |         |
| Non-controlling interests     | 3,380   | 3,642                   | 3,733                   | 21,173  | 26,537  |
| Shareholder Equity            | ,       | 5,042<br><b>120,070</b> | 5,755<br><b>128,780</b> | ,       | ,       |
| Shareholuer Equity            | 115,885 | 120,070                 | 120,700                 | 142,829 | 158,027 |

| Cash Flow                   |          |          |                  |           |          |
|-----------------------------|----------|----------|------------------|-----------|----------|
| Y/E Sep, THB mn             | FY15     | 9M16     | FY17             | FY18e     | FY19e    |
| CFO                         |          |          |                  |           |          |
| EBIT                        | 24,670   | 20,223   | 28,367           | 32,683    | 36,451   |
| Depreciation & Amortisation | (4,400)  | (3,293)  | (4,308)          | (5,749)   | (6,041)  |
| WC changes                  | (1,236)  | (743)    | 99               | (11,644)  | (3,097)  |
| Taxpaid                     | (5,003)  | (4,314)  | (3,635)          | (6,770)   | (7,325)  |
| Others                      | (348)    | 29       | 434              | 6,457     | 6,063    |
| Cashflow from ops           | 22,484   | 18,488   | 29,573           | 26,474    | 38,133   |
| CFI                         |          |          |                  |           |          |
| CAPEX, net                  | (3,999)  | (2,877)  | (5,399)          | (6,114)   | (6,534)  |
| Others                      | 3,881    | 2,431    | 2,346            | (144,581) | 223      |
| Cashflow from investments   | (118)    | (446)    | (3 <i>,</i> 053) | (150,695) | (6,311)  |
| CFF                         |          |          |                  |           |          |
| Share issuance, net         | 0        | 0        | 0                | 0         | 0        |
| Loans, net of repayments    | (5,106)  | 1,067    | (6,407)          | 150,686   | (7,474)  |
| Dividends                   | (15,378) | (16,670) | (15,162)         | (14,049)  | (15,198) |
| Others                      | 0        | 0        | 0                | 0         | 0        |
| Cashflow from financing     | (20,484) | (15,603) | (21,568)         | 136,637   | (22,672) |
| Net change in cash          | 1,882    | 2,439    | 4,952            | 12,416    | 9,150    |
| Effects of exchange rates   | (622)    | (870)    | (82)             | 0         | 0        |
| CCE, end                    | 3,490    | 5,059    | 9,929            | 22,346    | 31,496   |

| Valuation Ratios     |        |        |        |         |         |
|----------------------|--------|--------|--------|---------|---------|
| Y/E Sep              | FY15   | 9M16   | FY17   | FY18e   | FY19e   |
| P/E (X), adj.        | 20.3   | 33.6   | 22.9   | 17.2    | 17.3    |
| P/B (X)              | 3.8    | 5.1    | 4.5    | 3.5     | 3.2     |
| EV/EBITDA (X), adj.  | 16.5   | 28.1   | 18.8   | 19.1    | 17.1    |
| Dividend Yield (%)   | 2.5%   | 2.5%   | 2.9%   | 2.8%    | 3.0%    |
| Growth & Margins (%) |        |        |        |         |         |
| Growth               |        |        |        |         |         |
| Revenue              | 6.2%   | -19.1% | 36.5%  | 27.2%   | 6.9%    |
| EBITDA               | 2.8%   | -19.1% | 38.9%  | 17.6%   | 10.6%   |
| EBIT                 | 1.6%   | -18.0% | 40.3%  | 15.2%   | 11.5%   |
| Net profit, adj.     | 22.0%  | -28.5% | 37.5%  | 17.0%   | -0.2%   |
| Margins              |        |        |        |         |         |
| Gross margin         | 29.2%  | 29.9%  | 30.6%  | 29.9%   | 29.7%   |
| EBITDA margin        | 16.9%  | 16.9%  | 17.2%  | 15.9%   | 16.5%   |
| EBIT margin          | 14.3%  | 14.5%  | 14.9%  | 13.5%   | 14.1%   |
| Net profit margin    | 15.4%  | 13.6%  | 13.7%  | 12.6%   | 11.8%   |
| Key Ratios           |        |        |        |         |         |
| ROE (%)              | 24.4%  | 16.0%  | 20.9%  | 22.4%   | 20.2%   |
| ROA (%)              | 15.0%  | 10.2%  | 13.6%  | 9.9%    | 7.1%    |
| Net Debt/(Cash)      | 41,071 | 41,361 | 31,129 | 206,568 | 192,178 |
| Net Gearing (X)      | 34.4%  | 33.4%  | 23.5%  | 126.0%  | 104.1%  |

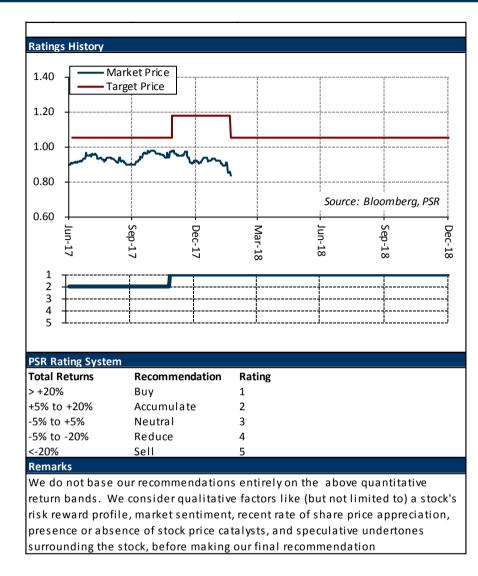
Source: Company, Phillip Securities Research (Singapore) Estimates

\*Forward multiples & yields based on current market price; historical multiples & yields based on historical market price.

**Balance Sheet** 



#### THAI BEVERAGE RESULTS



#### THAI BEVERAGE RESULTS



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